



A Call Center Model for Online Mental Health Support

Tim Rens de Boer

Saskia Mérelle

Sandjai Bhulai

Rob van der Mei

**Presented by: Tim Rens de Boer
(CWI)**

Email: trdb@cw.nl

A short resume



- **2016-2019: BSc Business Analytics at VU Amsterdam**
- **2019-2021: MSc Business Analytics at VU Amsterdam**
- **2021-now: PhD candidate at CWI Amsterdam**

- **Research interest: Queueing theory, Simulations, Forecasting, (mental) Health care**

Contents

- **Introduction**
- **Model of the helpline**
- **Data**
- **Trace-driven simulation**
- **Forecasting**
- **Conclusion**
- **Future & Questions**

Introduction

- **Many countries have one or multiple (mental) health helplines.**
- **The Netherlands alone have: listen line, line for children, 113 suicide line, etc.**
- **Critical that help seekers are helped quickly**
- **Needed: insights into the helpline**
- **Focus on 113 suicide prevention**
 - **But** insights can be used at other helplines

113 suicide prevention

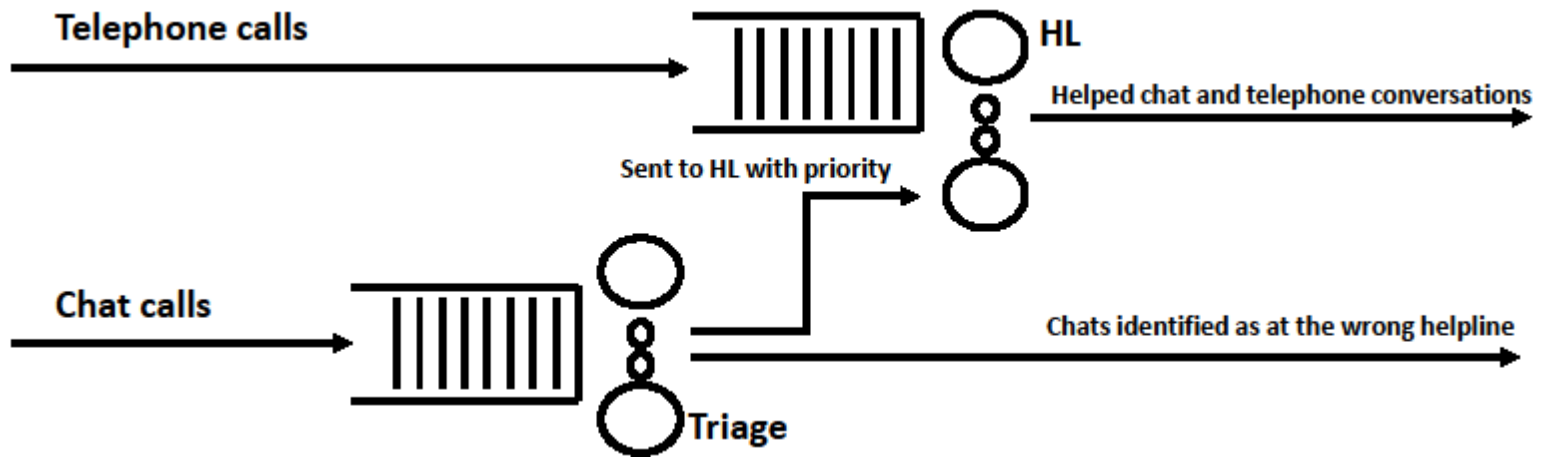
- **113 is the suicide prevention helpline of the Netherlands**
- **The number of arrivals of phone and chat show an increasing trend**



Model of the helpline

- **Two types of arrivals (chat and phone)**
- **Chat arrivals are first filtered by triage**
 - The triage can handle 5 chats at a time and filters out chats that are at the wrong helpline
- **Chats after triage and new phone arrivals are both handles by counselors, with chats having priority**

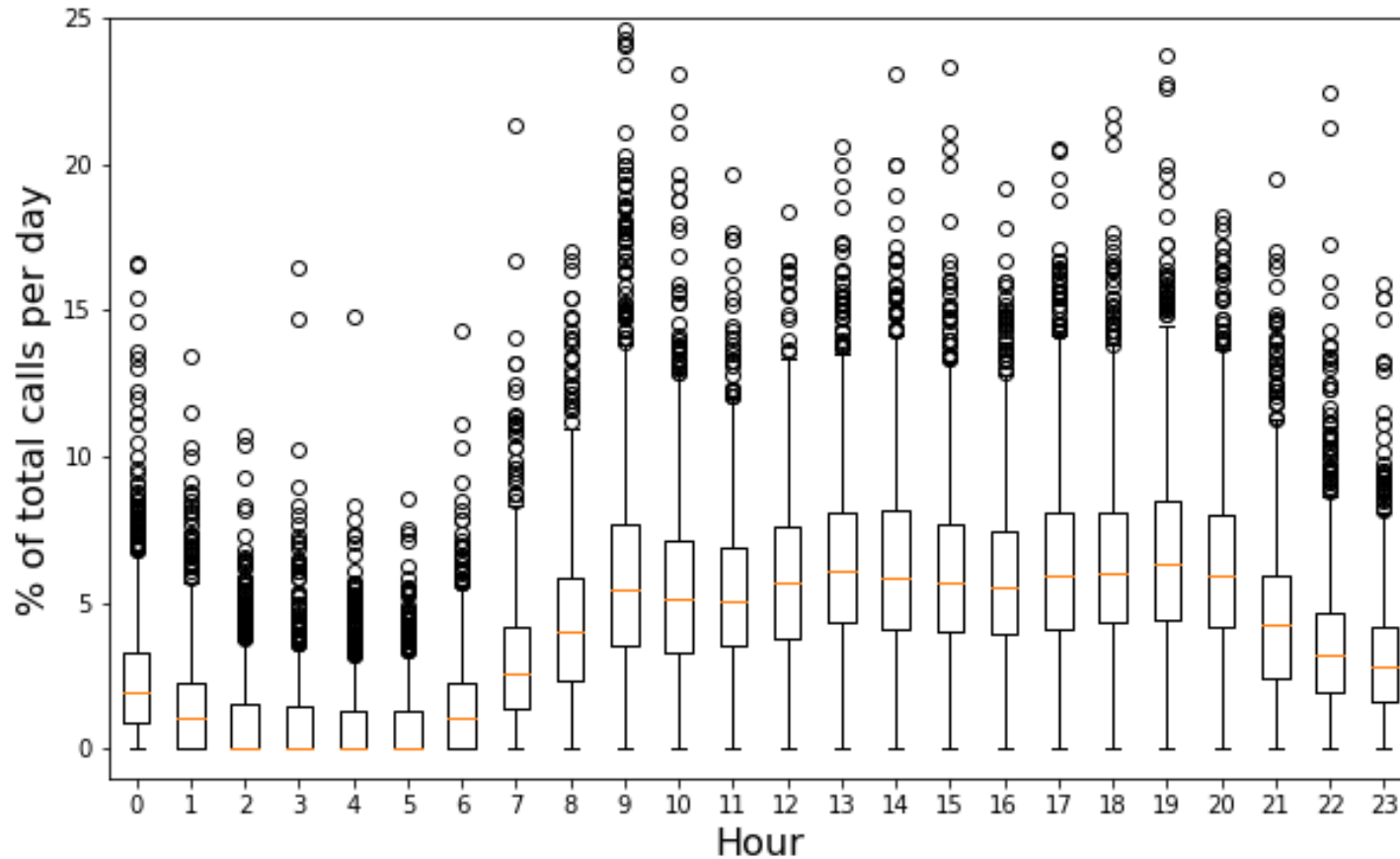
Model of the helpline



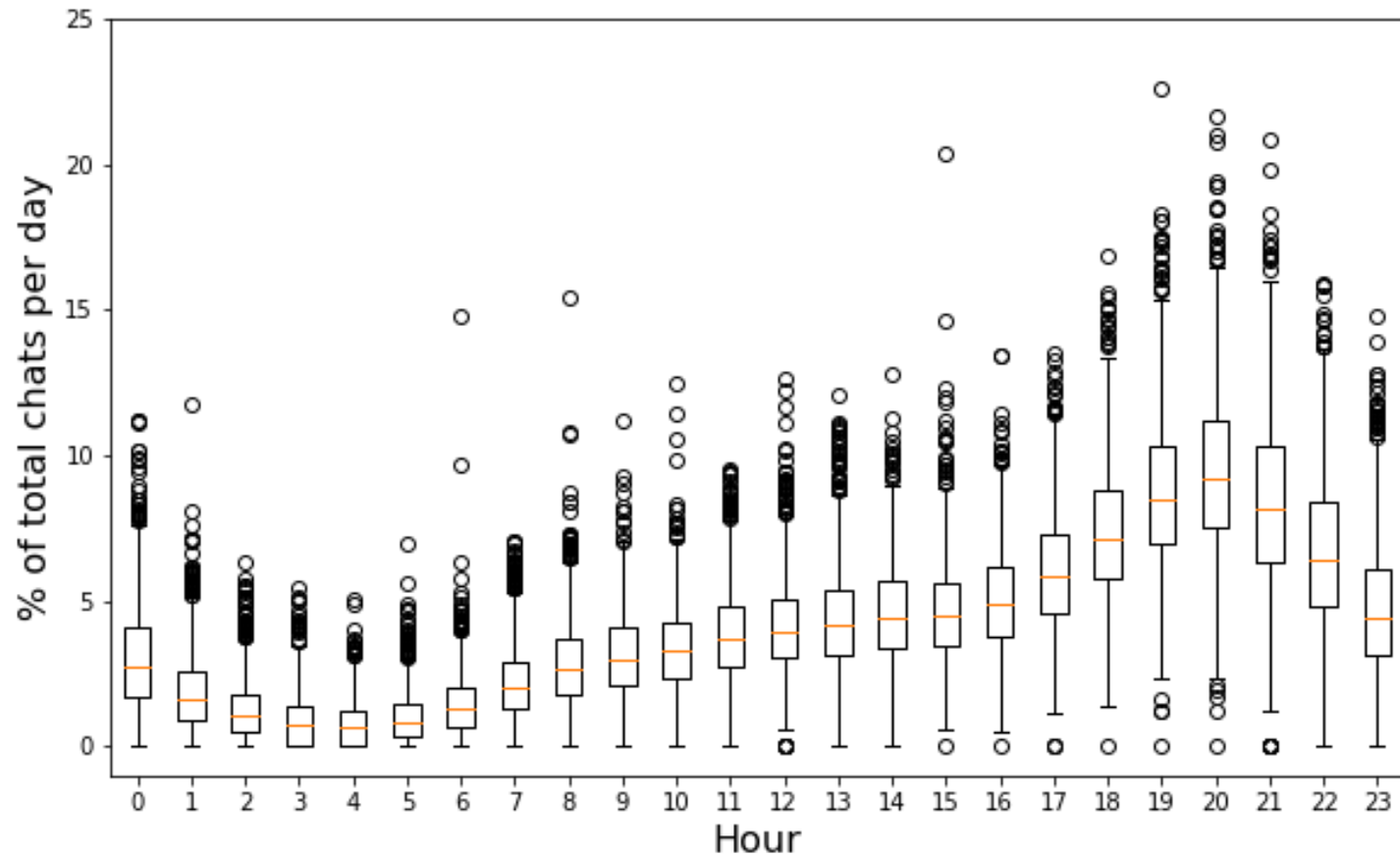
Data plan

- **Trend**
- **Cycles**
- **Durations**
- **Experience of agents**
- **Media events**

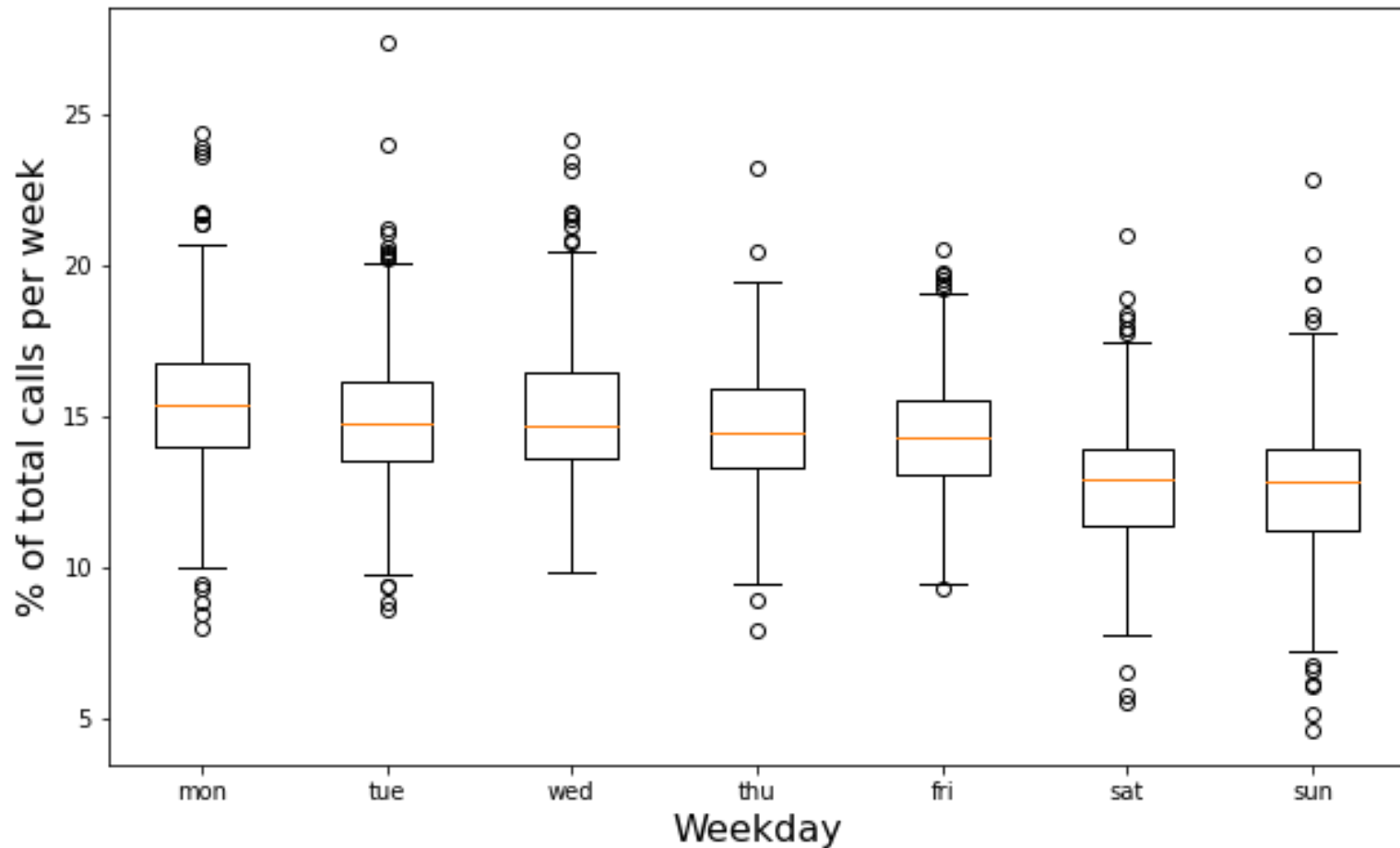
Data: Daily cycles



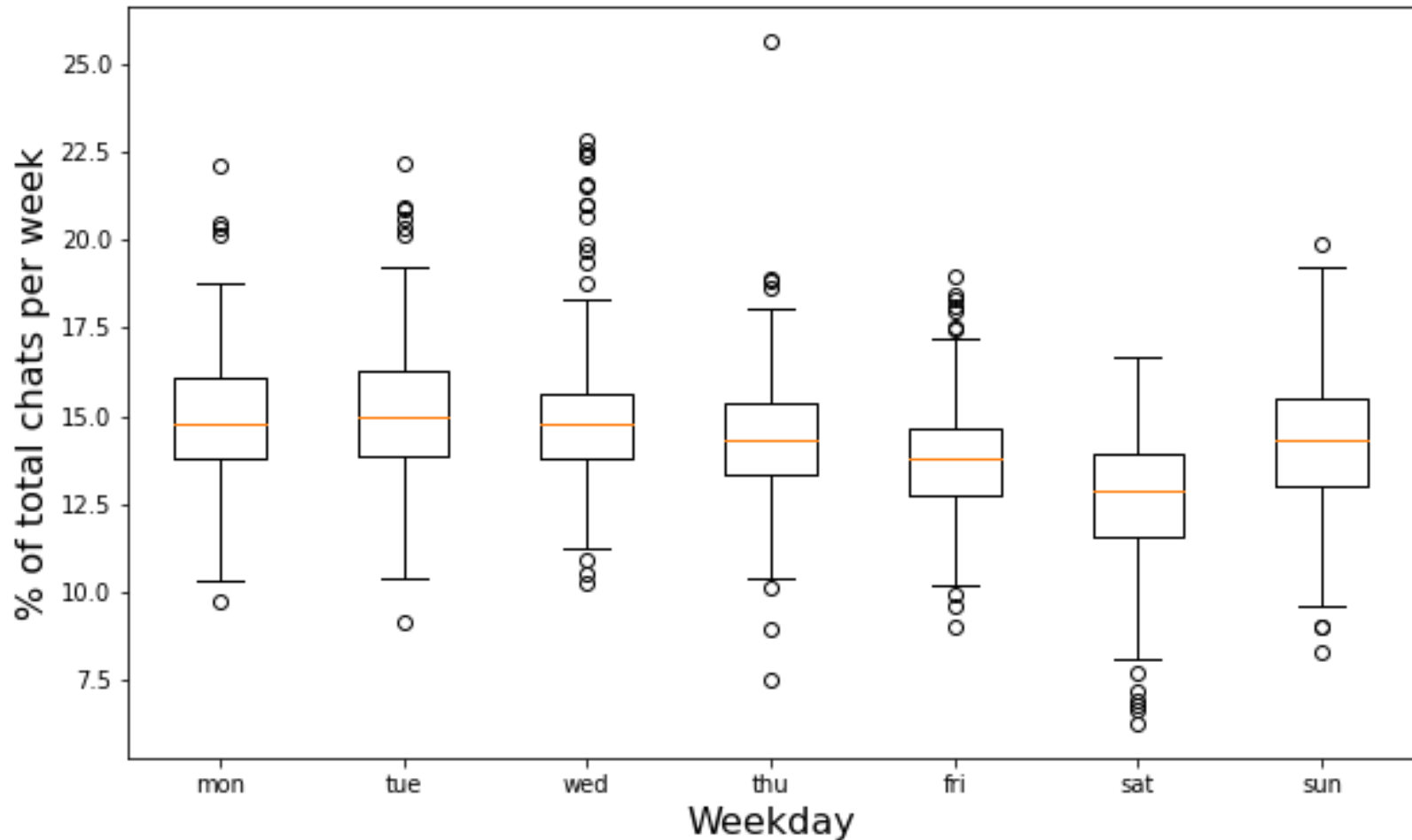
Data: Daily cycles



Data: Weekly cycles

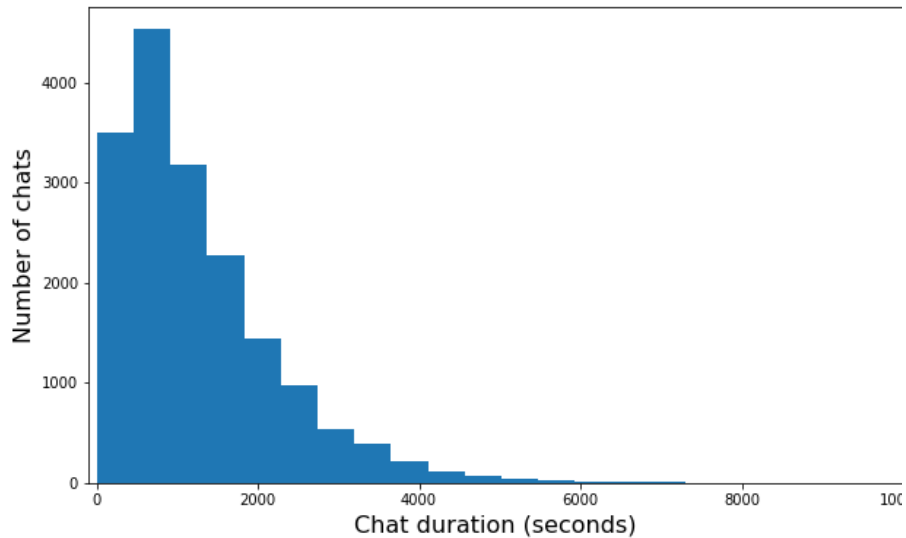


Data: Weekly cycles

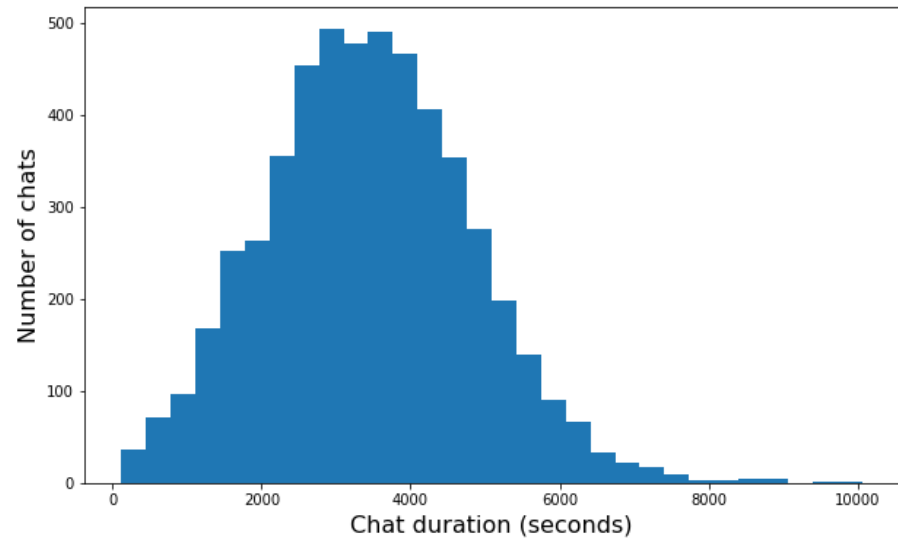


Data: durations

Chat duration in Triage

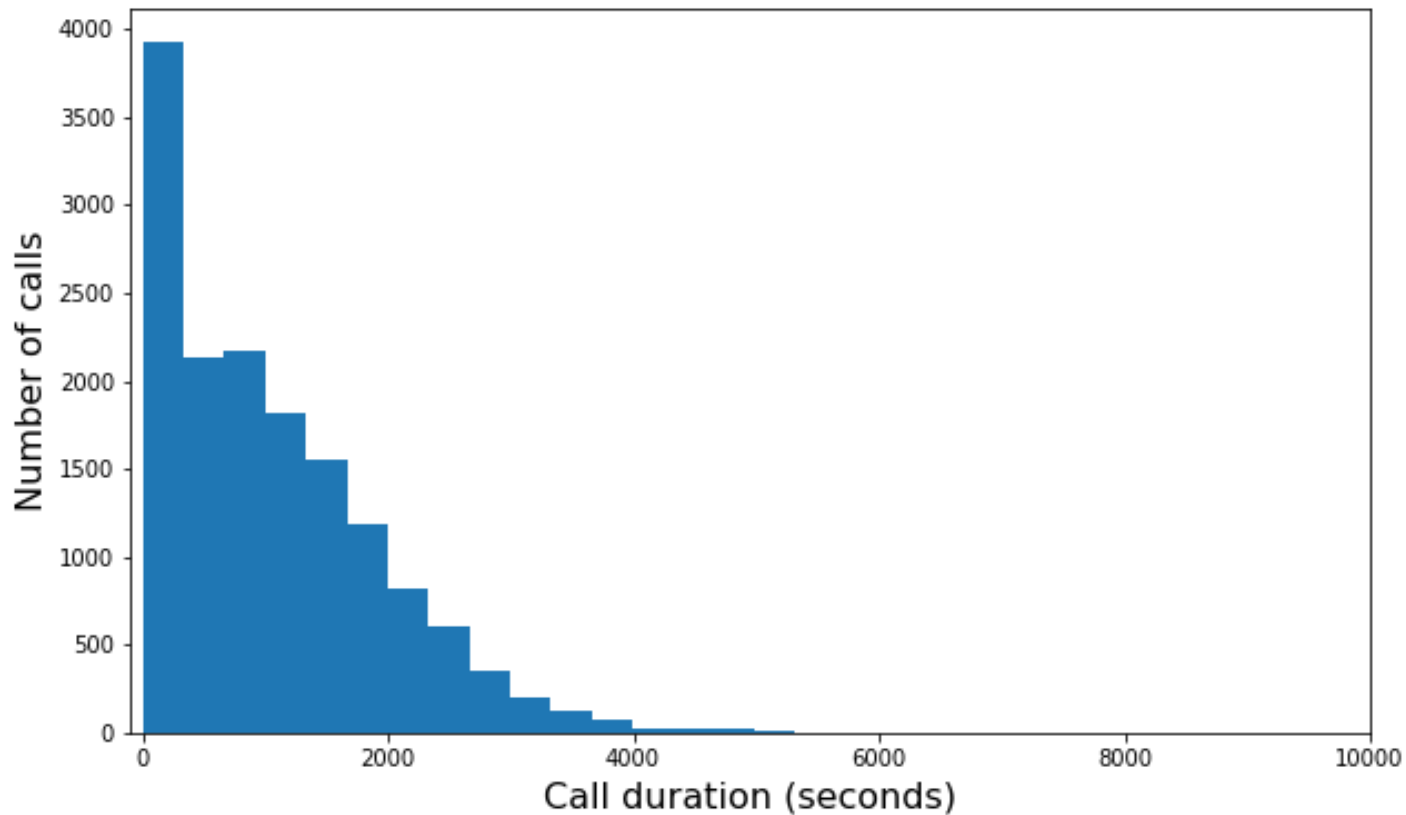


Chat duration after Triage



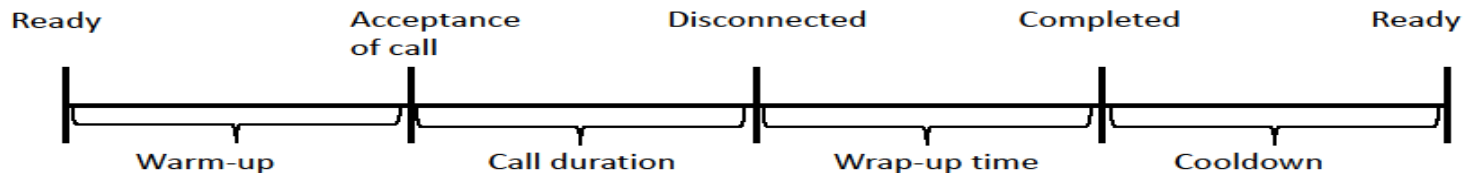
Data: durations

Phone call duration



Data: remarks

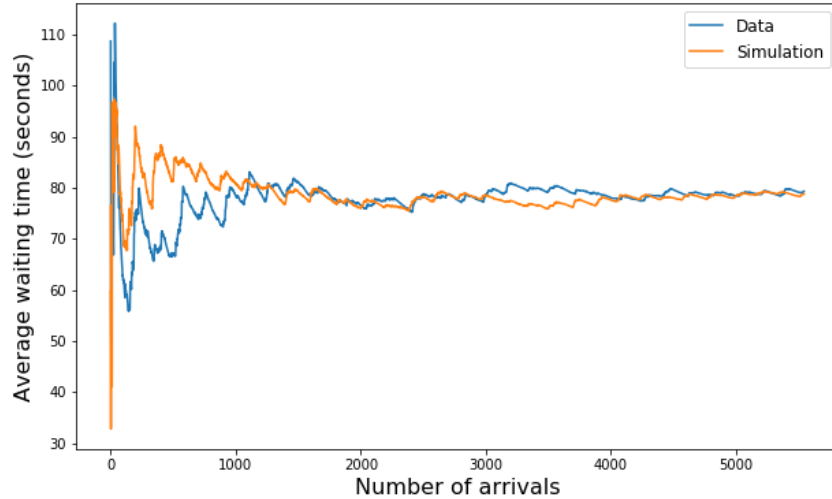
- **Experience of agents:**
 - No significant difference in service time
- **Media events:**
 - No large or long-lasting effect on number of arrivals
- **Before and after each conversation agents have to warmup/cooldown**
 - Due to complex conversations



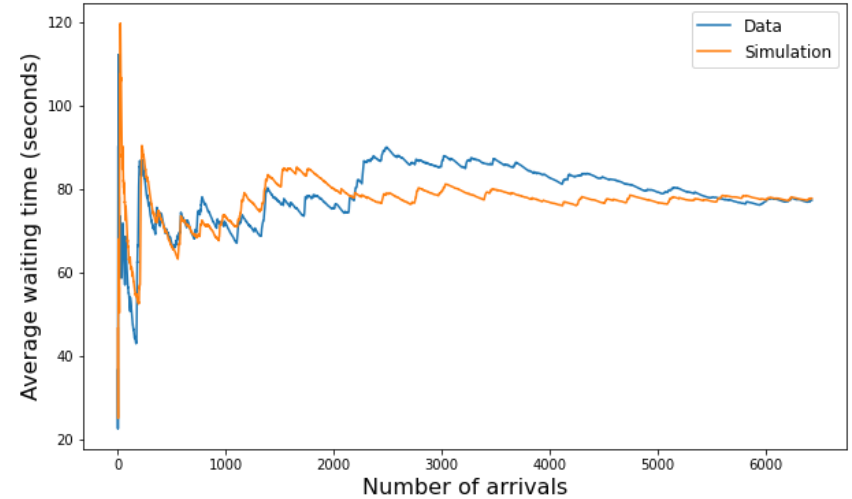
Model validation

- **Using trace-driven simulation**

Phone validation



Chat validation

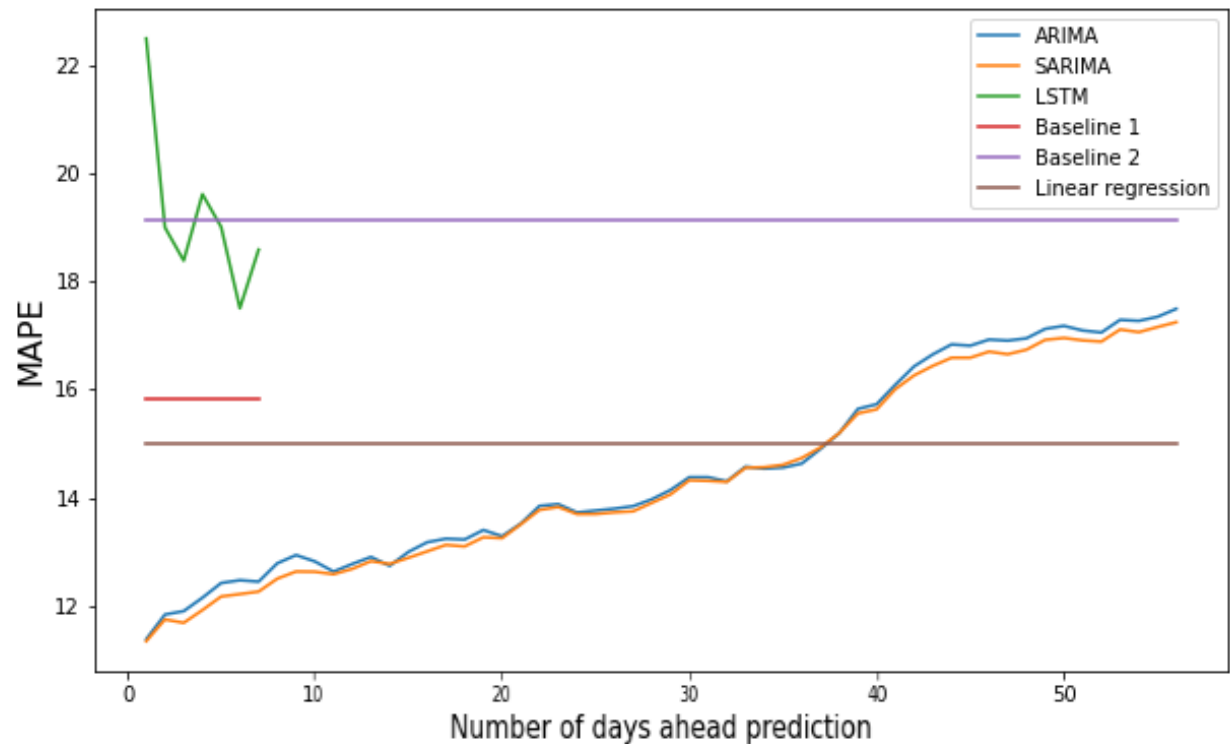


Demand forecasting: models

- **Linear regression using trends and cycles**
- **(S)ARIMA**
- **Machine Learning (Neural Networks)**
- **Baseline**

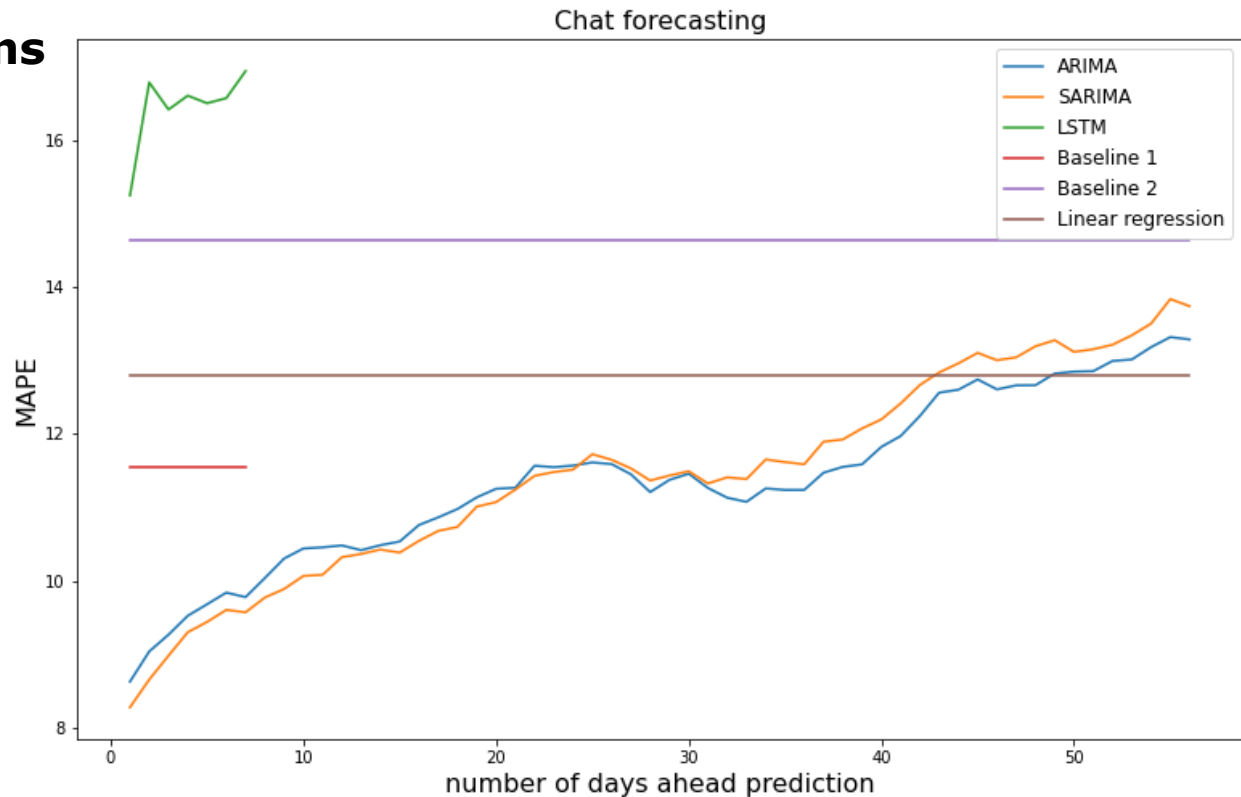
Demand forecasting: results calls

- LSTM seems to perform worse than other models, however, could be improved further
- Short term (<4 weeks) (S)ARIMA perform best
- Long term (>4 weeks) Linear Regression seems to perform best



Demand forecasting: results chats

- Again, LSTM seems to perform worst
- (S)ARIMA performs best



Conclusion

- **A new call center model**
- **Importance of warmup and cooldown**
- **(S)ARIMA can best be used for forecasting**

Future:

- **The effect of volunteers**
- **Predict caller types**

CWI

Q&A