

# Beyond Industry 4.0/5.0: Towards a Smart, Digital and Green Society A Canadian Perspective in Education and Research



The 3 pillars of Industry 5.0 according to the EC – human-centric, resilient and sustainable – [full PDF here](#)

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Réseau  
Innovation 5.0  
Network

Towards a Smart, Digital & Green Society

reseauinnovation4network.com



# OUTLINE

- **Industry 4.0/5.0 Evolution (2000-2022)**
- **Canadian Perspective**

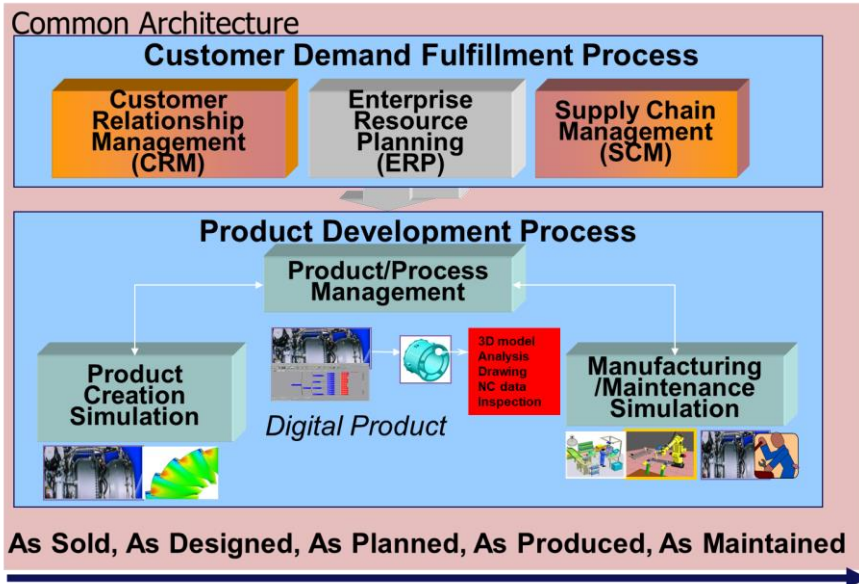
*Some slides in this presentation include information from conferences presentations with proper acknowledgement and reference of the sources*

# Evolution of 4.0 (2000-2022)

Pratt & Whitney Canada

## Digital Enterprise

(H. Moustapha, P&WC, 2000:  
*Industry 4.0 started before 2011*)



## Industry 4.0

“Cyber Physical Production System”  
(Germany, 2011)



## Digital Enterprise (Siemens, 2019)

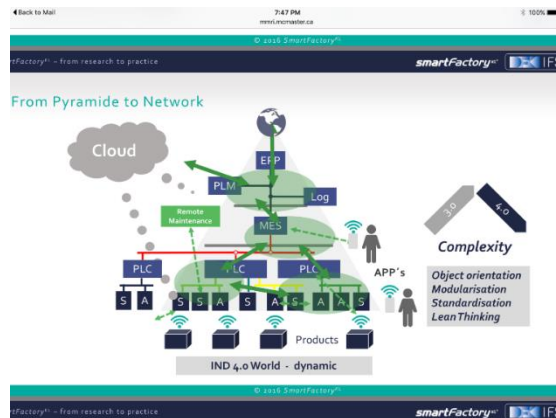


Industry 4.0 has been Already in Our Daily Life: Internet, GPS, Iphone, Facebook, etc.

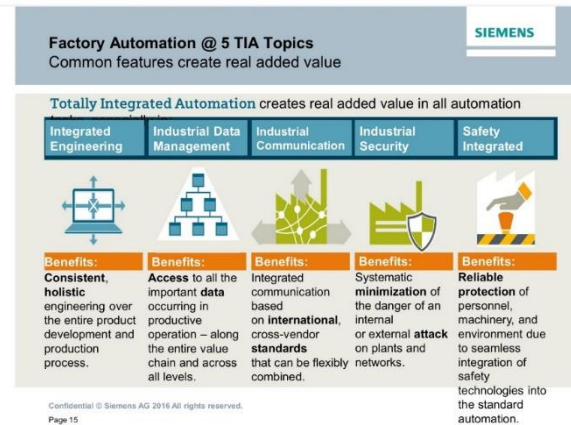
# Evolution of 4.0 (2000-2022)

# Industry 4.0 Factories

## Germany Smart Factory (2005)



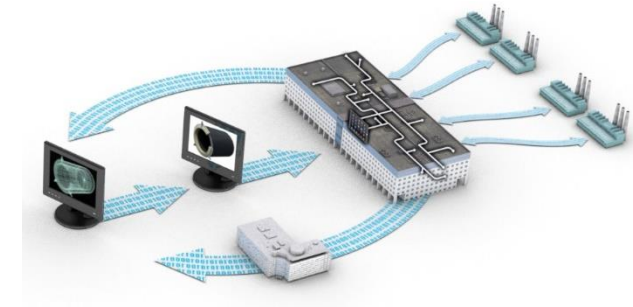
## Siemens Digital Factory (2012)



# Europe Factory of the Future (2013)



## GE Brilliant Factory (2014)



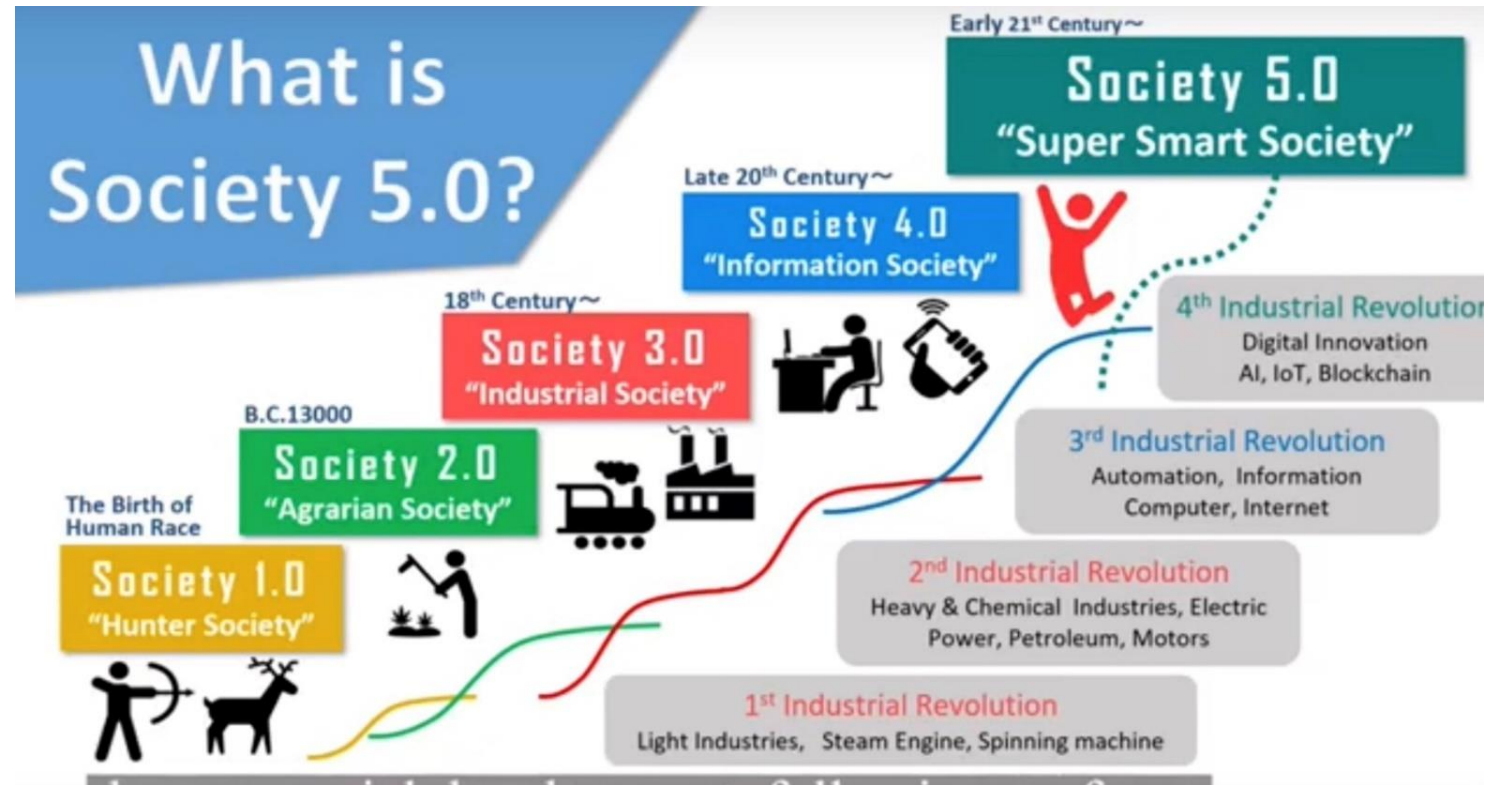
*(Ref. Siemens and GE presentations)*



# Society 5.0 OR Industry 5.0

**Society 5.0**  
(Japan, 2017)

It is not only about **Factory**  
It is not only for **Industry**  
It is  
**Technology**  
and for the total **Society**



(Ref. Japan, Keidanren, 2017)

# Industry 4.0 Major Challenge



## Automa-nation: Will robots take your job?

A new report suggests 42% of the Canadian job market is at risk

WORLD  
ECONOMIC  
FORUM

COMMITTED TO  
IMPROVING THE STATE  
OF THE WORLD

Global Challenge Insight Report

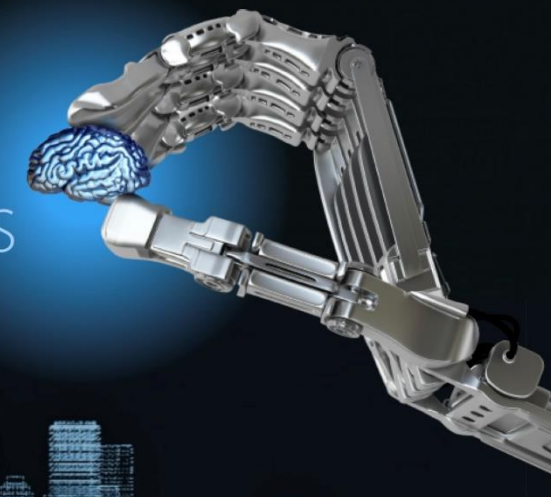
## The Future of Jobs

Employment, Skills and  
Workforce Strategy for the  
Fourth Industrial Revolution

January 2016



QUAND LES ROBOTS  
DÉPASSERONT  
LES HUMAINS



# Workforce Challenges

- Will automation, autonomous systems, AI, Cobots, etc. results in higher unemployment ?

(USA aerospace industry lost 40% of its workforce between 1990 and 2000)

- Will we do more with less people

(USA aerospace industry sales:

2000: \$118 Billions with 1.3 millions people

2020: \$909 Billions with only 2.2 millions people)

# Workforce Challenges

➤ Will automation, autonomous systems, AI, Cobots, etc. results in higher unemployment ?  
(USA aerospace industry lost 40% of its workforce between 1990 and 2000)

➤ Will we do more with less people ?  
(USA aerospace industry sales:  
2000: \$118 Billions with 1.3 millions people  
2020: \$909 Billions with only 2.2 millions people)

➤ Will automation and improved productivity result in 4 day working week ?

➤ Will AI replace most of HI (Human Intelligence) ? Ethical issues with AI ?

➤ Will Robots replace key personnel: teachers, preachers, lawyers, etc. ?



# Industry 4.0 Workforce of Tomorrow (BCG, Sept. 2015)

- Net increase of 350,000 jobs by 2025 for Germany
  - Greater use of robotics and computerization will reduce the number of jobs in assembly and production by 610,000
  - Creation of 960,000 new jobs in IT and industrial data science
- Digital jobs: 41M (2020) to 190M (2025)
- Retrain workforce
- Revamp organization models
- Strategic recruiting and workforce planning
- Education systems to respond to Industry 4.0 needs

**“Some Jobs will Disappear: Protect Workforce and Not Jobs”**

**“The Future: Focus on Tasks and not Jobs”**

# The Workforce of the Future

## Technological Unemployment Theory (Keynes, 1930)

Economizing the use of labor is outrunning the pace at which we can find new uses for labour

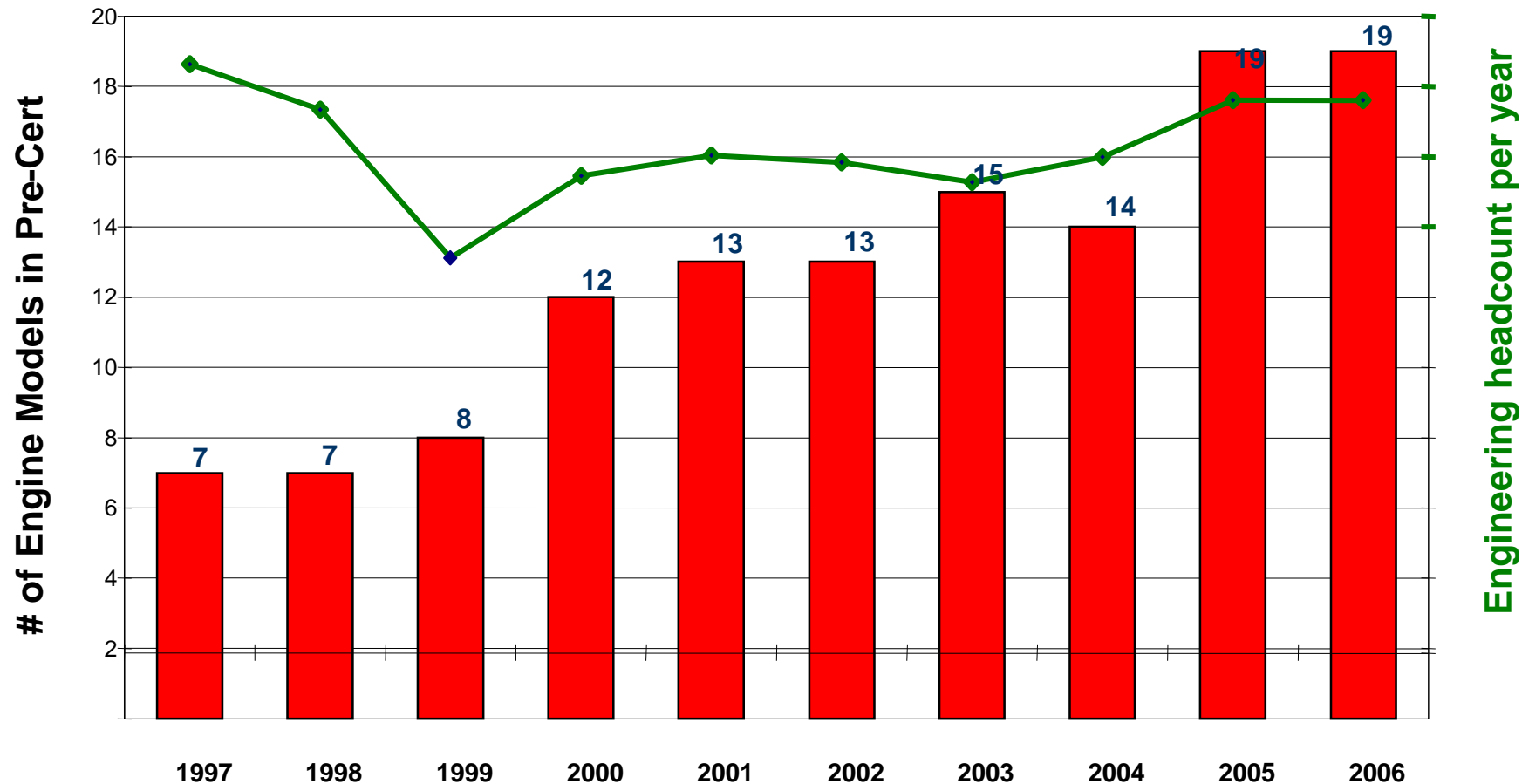
- Jobs transformed and workers adapted with new advances in automation and technology
- Disruptive technologies created opportunities for jobs that are more strategic
- Over two centuries of innovation, the global economy has provided more and better jobs
- Keeping the status quo to protect the current skillset is suicide for brands in technology and manufacturing

**Surviving the Technology:  
Bank Teller vs ATM - Air Travel vs Skype Meetings**

# Technology-Productivity-Growth

From 2 Engine Families in 1978 to  
12 Engine Families in 2018

With same headcount and budget



# Industry 5.0 (Europe, 2020): **A Correction for Industry 4.0**

## Human-Machine Reunion – Humanizing Robots



Source: Dr. Marcel Vollmer, 2021



# Industry 5.0: Human in Control and Bringing Back Humans into the Action

- Human-Machine **cooperation**
- Harmonizing **human intelligence** with **cognitive computing**
- Mass **customization**
- **Personalization** for customers
- **Augmented** Artificial Intelligence



The 3 pillars of Industry 5.0 according to the EC – human-centric, resilient and sustainable – [full PDF here](#)

**Europe (2020)**

# Industry 5.0: Human-Centric

## INDUSTRY 1.0 – INDUSTRY 5.0



### **Mechanization**

Time: 18th C.  
Keywords: Water,  
Steam

### **Electrification**

Time: 19th C.  
Keywords:  
Electricity,  
Assembly line

### **Automation**

Time: 20th C.  
Keywords:  
Computers,  
Automation

### **Digitalization**

Time: 20th/21st C.  
Keywords:  
Networking,  
Communication

### **Personalization**

Time: 21th C.  
Keywords:  
Collaboration,  
Sustainability



To resume: Industry 5.0 is a complement to Industry 4.0 and mainly focuses on a sustainable, human-centric, and resilient industry.



# Demystifying Industry 4.0/5.0

“Democratization of Technology:  
**Humans, computers, machines and products**  
collaborate digitally and communicate seamlessly  
through **integrated and optimized processes** across  
the **total product value stream** within an enterprise,  
and **upstream (suppliers) and**  
**downstream (customers) of the enterprise”**

(Ref. Aérospatiale 4.0, H. Moustapha, Juillet 2016)



# Smart Digital Green “SDG” **Society** (Canada, 2021) for UN Sustainable Development Goals (SDG)

- **Connecting** the Unconnected
- Real Time **Connectivity**: Digital Thread
- Smart **Connected** Products
- Products: Services with Experience (**Sustainability**)
- Augmented Artificial Intelligence
- AI-Personalized Smart Phones
- Harmonizing **human intelligence** with **cognitive computing**



(Ref. Japan, Keidanren, 2017)

Smart-Digital-Green Home, Transport, City, Hospital, Universities, Etc.

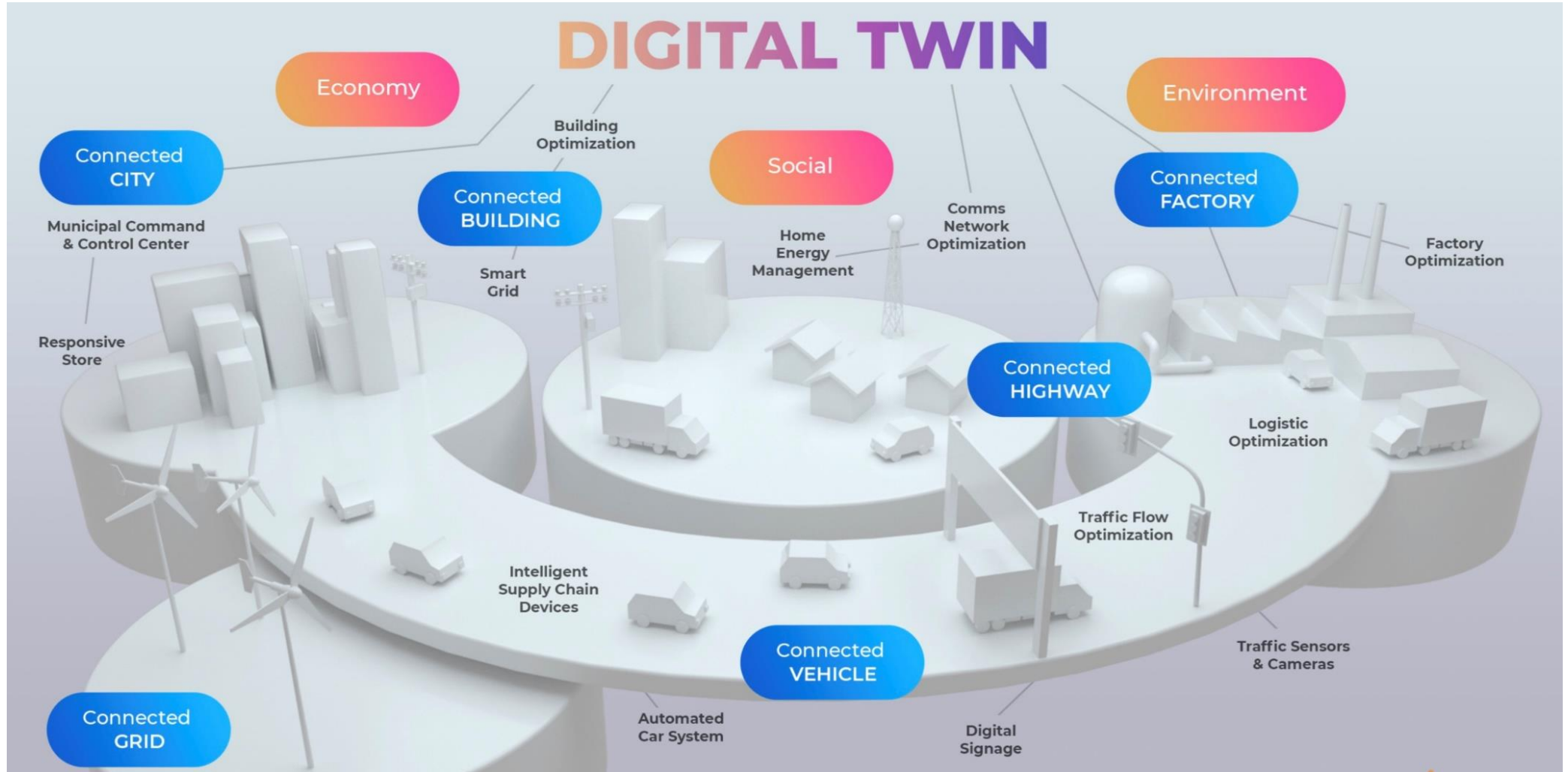


# Smart Digital Green “SDG” Society

- **Skilling - Reskilling – Upskilling - Multiskilling**
- **Critical and Creative Thinking**
- **Integration Skills**
- **Internet of Behavior**
- **Emotional Intelligence vs Intellectual Intelligence (EQ vs IQ)**
- **Augmented Intelligence: Human-Machine Reunion**
- **Multi-Disciplinary: Fluid and Structural Mechanics**
- **Inter-Disciplinary: Mechatronics – Bio-Engineering**
- **Trans-Disciplinary: Academia with stakeholders**

**Education – Exposure - Experience**

# A Digital Twin is a Connected, Reliable and Accurate Digital Replication of a Physical Entity

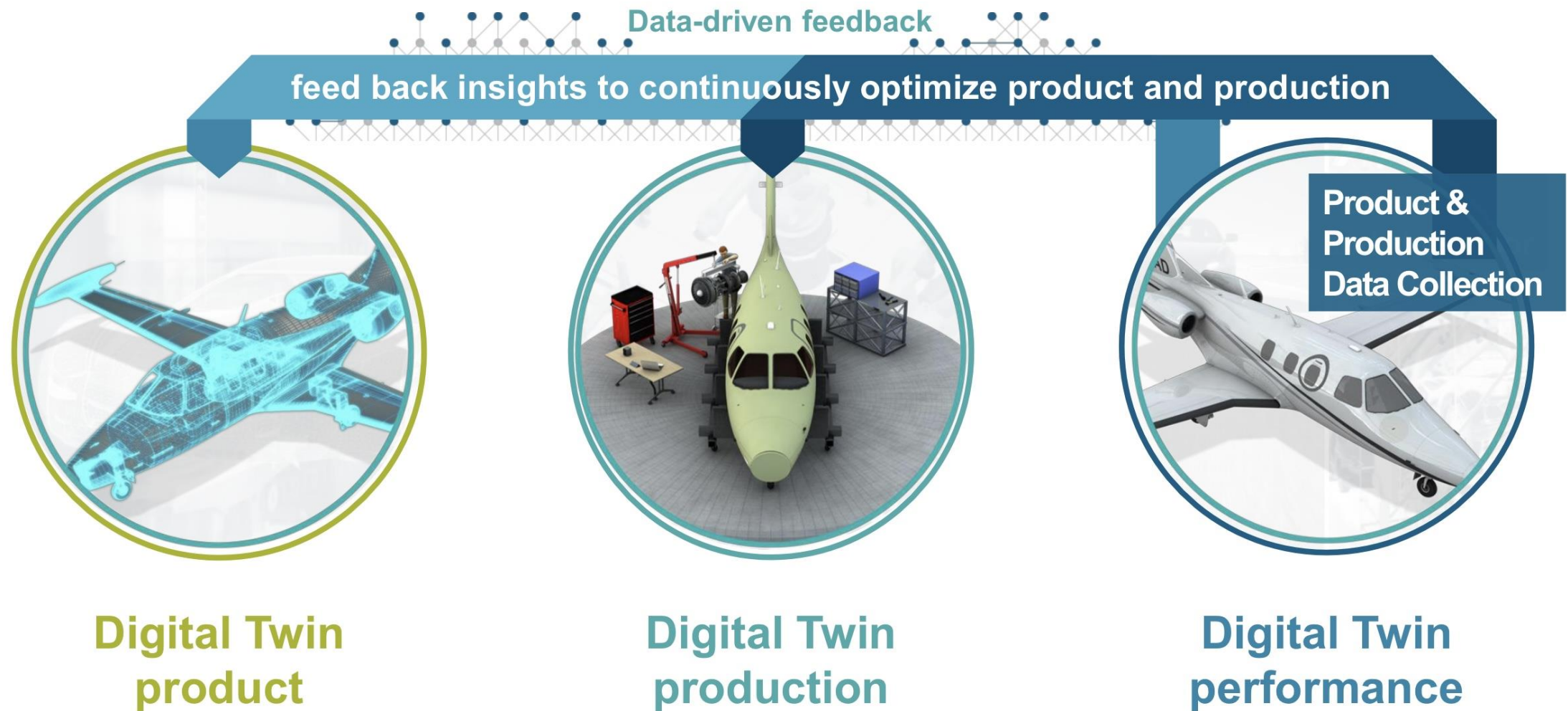


(Sources: CAE)

Digital Twins are the building blocks of Industrie 4.0 capabilities

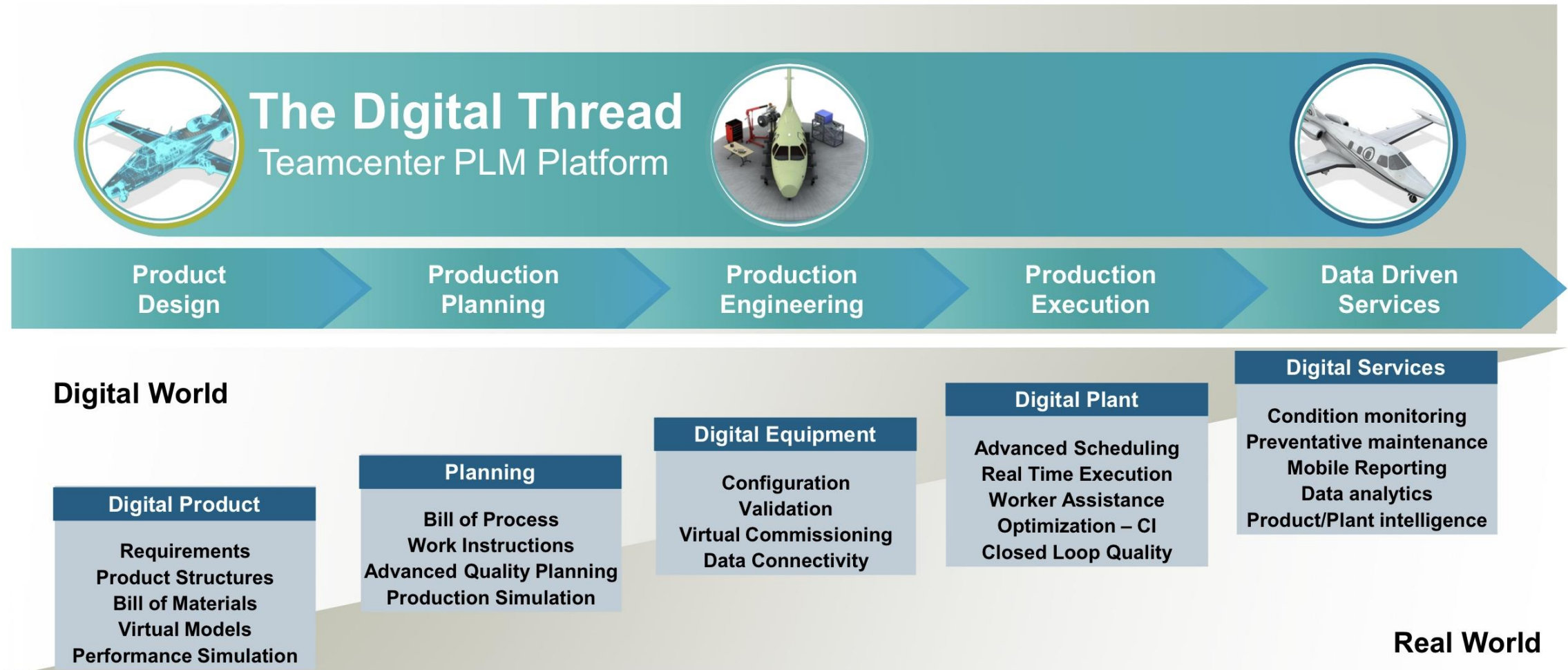
**SIEMENS**

## Digital Replication of a Physical Entity



The Digital Thread integrates Digital Twins across value chains throughout the product lifecycle

SIEMENS





# Evolution of 4.0 (2000-2022): Summary



(P&WC 2000) Digital Enterprise

(Germany 2005) Smart Factory

(Germany 2011) Industry 4.0

(Accenture 2016) Industry X.0

(Japan 2017) Society 5.0

(Siemens 2019) Industry 5G-Digital Enterprise

(Europe 2020) Industry 5.0

**Smart-Digital-Green “SDG” Society (Canada 2021)**



## HUIT UNIVERSITÉS QUÉBÉCOISES SE SONT ASSOCIÉES POUR CRÉER LE

Réseau  
Innovation 5.0  
Network

*Towards a Smart, Digital & Green Society*

<https://www.reseauinnovation4network.com/>

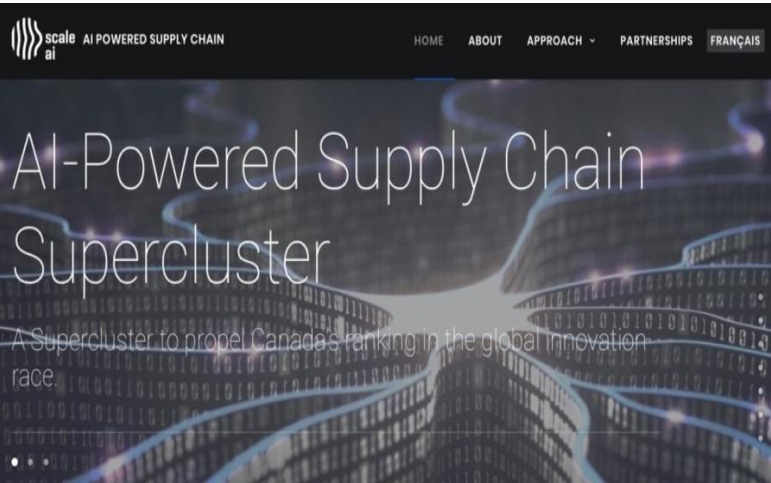
### Merci à nos commanditaires



SE DÉPASSER



# Clusters – Infrastructures – Financing – Etc.



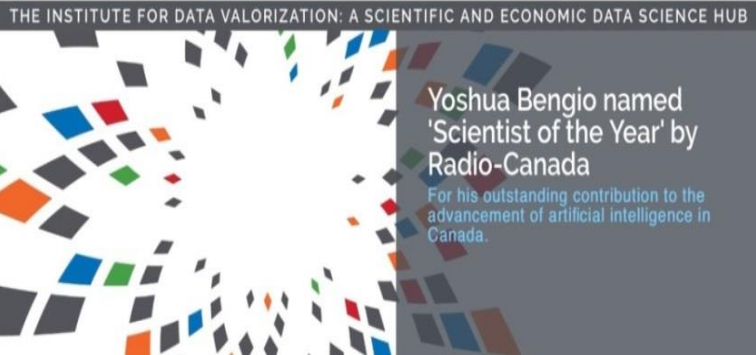
\$3B Clusters

**NGen** Next Generation Manufacturing Canada

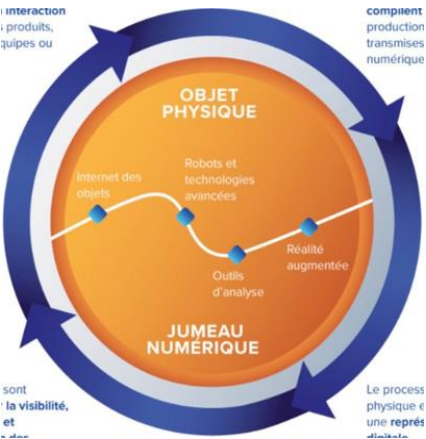
**ENCQOR5G**

**IVADO**

HOME PAGE IVADO RESEARCH TRAINING PARTNERS

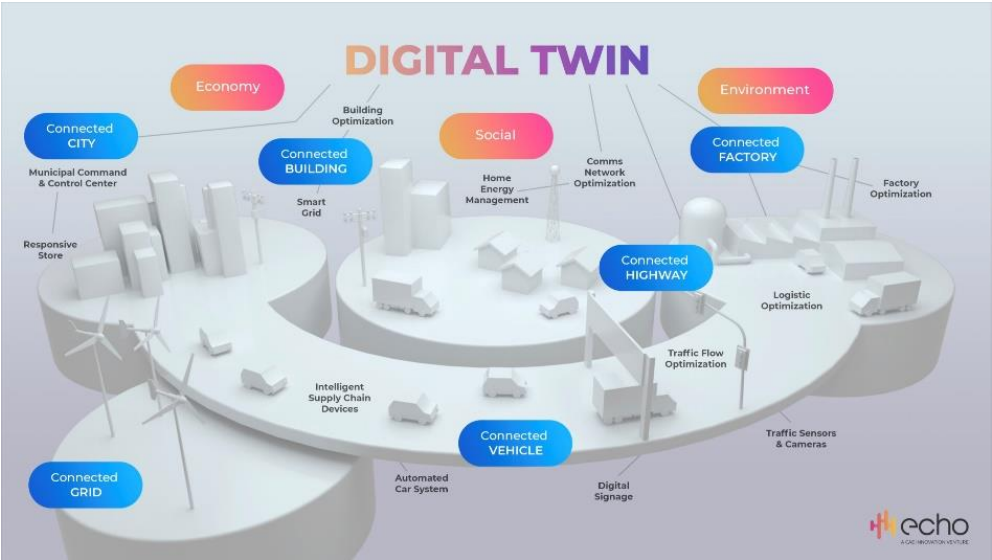


Physical Entity

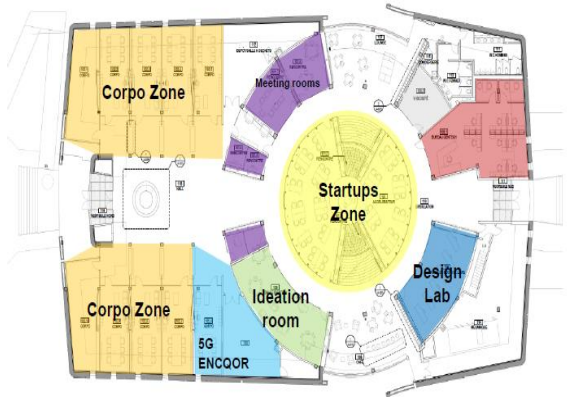


Digital Twin

\$50M Infrastructures



Collision center Incubator 4.0



ÉTS-CENTECH Écosystème d'innovation et d'entrepreneuriat



# Évolution de l'écosystème 5.0 universitaire

Les initiatives académiques 4.0 au Québec



qui ont amenées à la création du Réseau Innovation 5.0 et à l'octroi de la FCI4.0





# Le Réseau Innovation 5.0

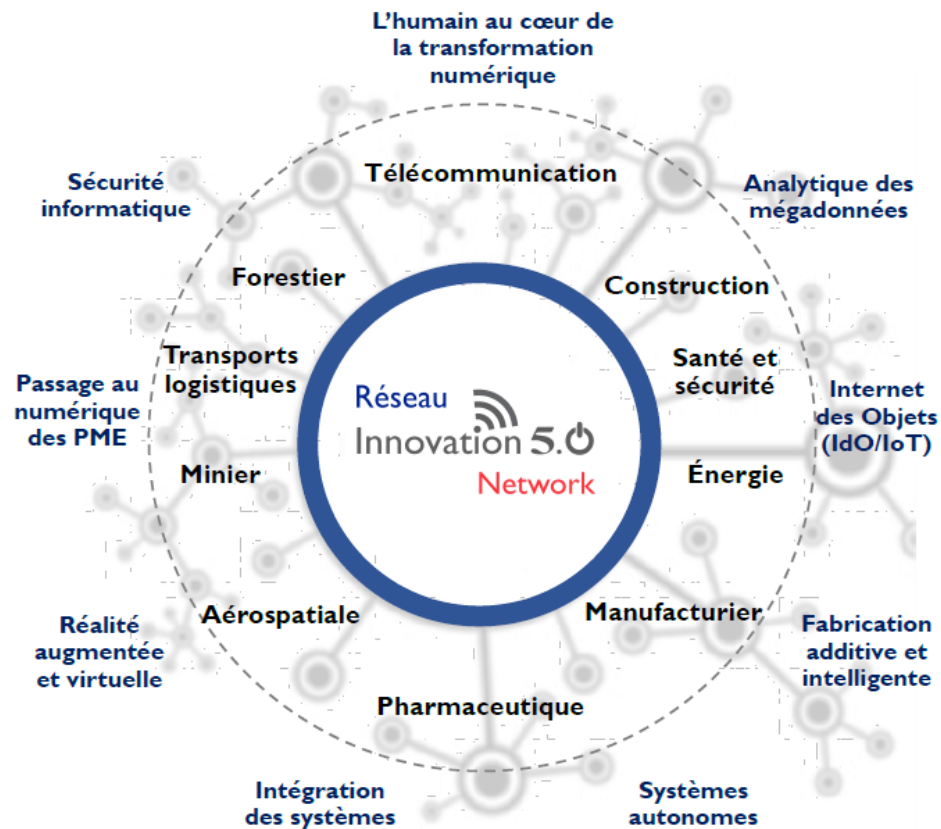
(créé en janvier 2019)

Nos universités: des catalyseurs pour l'Industrie 5.0



Towards a Smart, Digital & Green Society

## Secteurs et domaines de recherche



## Collaboration



Industrie, CCTT, Consortia, National, International

# Réseau Innovation 5.0 (créé en Janvier 2019)

8 universités: des catalyseurs pour l'Industrie 5.0

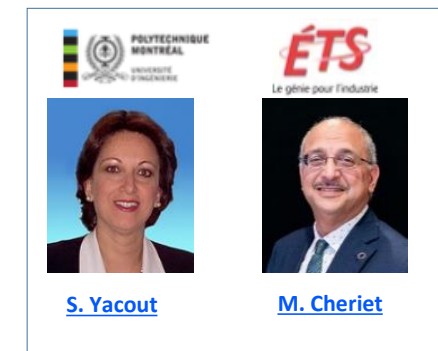
## Nos réalisations depuis Janvier 2019

- ✓ Identification de 8 Leaders 5.0 du *Réseau Innovation 5.0*
- ✓ Mission, objectives et plan (réunions mensuelles)
- ✓ École d'été 5.0:
  - ✓ 1<sup>ère</sup> édition (26-28 août, 2019)
  - ✓ 2<sup>e</sup> édition (6 mai 2021)
  - ✓ 3<sup>e</sup> édition (7 juin 2022)
- ✓ Forum Innovation 5.0:
  - ✓ 1<sup>ère</sup> édition (6 novembre 2019)
  - ✓ 2<sup>e</sup> édition (9 novembre 2022)
- ✓ Demande et octroi infrastructures FCI 5.0
- ✓ Demande MEI-OTN pour PME
- ✓ Maîtrise en entreprise numérique (janvier 2023)

### Leaders RI5.0 (prof.)



### Leaders FCI4.0 (prof.)



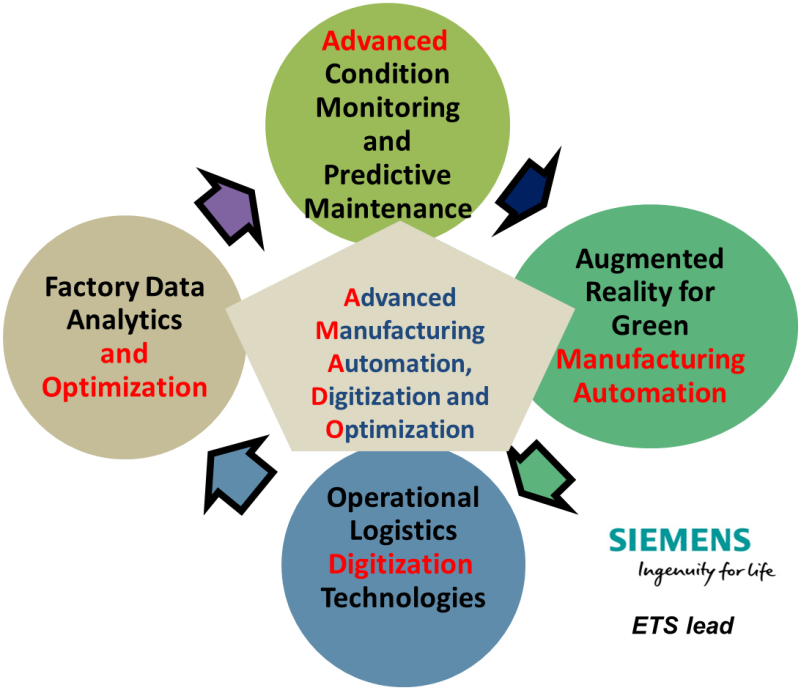
# Smart-Digital-Green R&D Projects



Energy OEMs  
Industry 4.0 Technology Integration (\$5M)

Advanced Manufacturing Automation,  
Digitization and Optimization  
“AMADO”

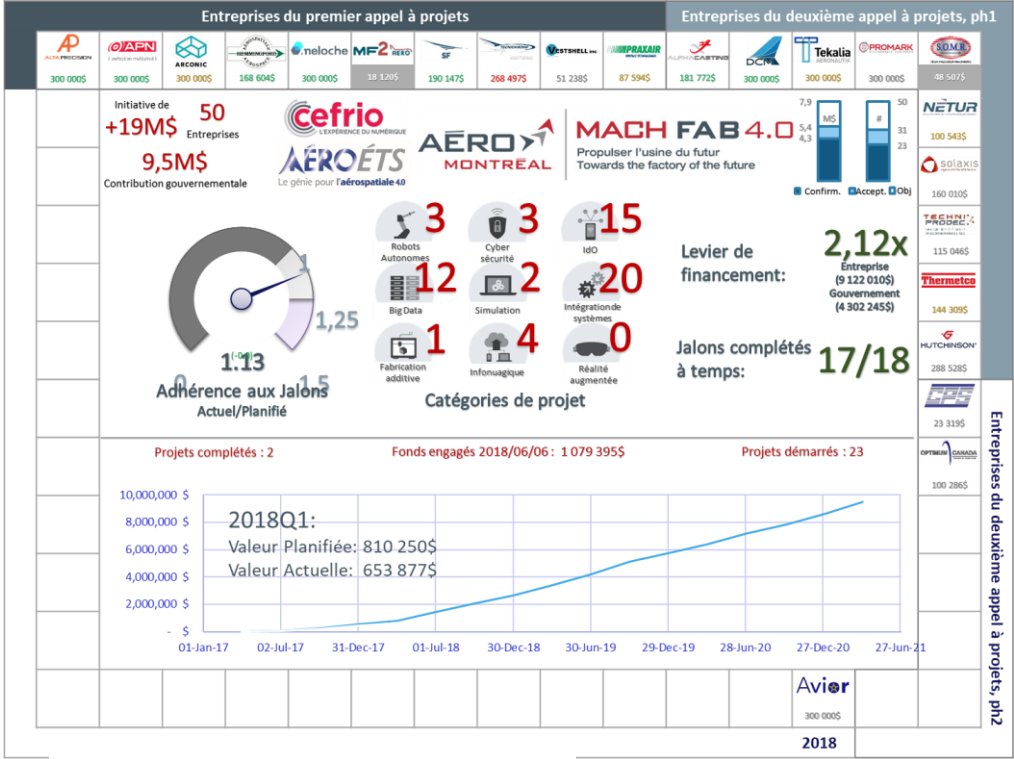
A Digital Technology  
Platform for Supply Chain  
“DTPSC”



SIEMENS  
Ingenuity for life  
ETS lead

3 universities – 3 projects – 15 professors – 20 students / year  
Siemens 350 k\$/year + Government 650 k\$/year

Aerospace SMEs  
MACHFab4.0 (\$19.5M)



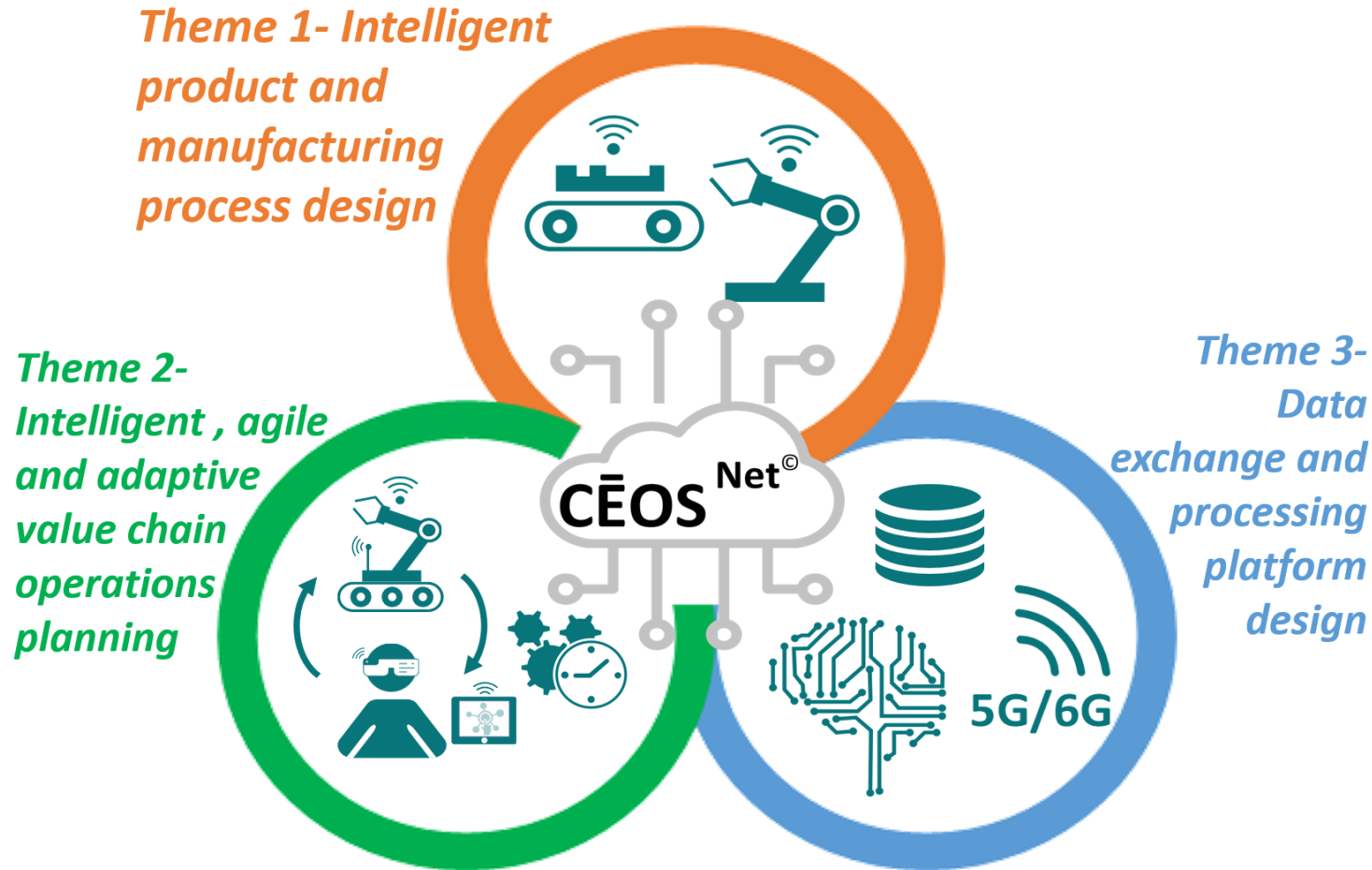
**AÉRO MONTREAL**  
**MACH FAB 4.0**  
Propulser l'usine du futur  
Towards the factory of the future

60 projects  
50 SMEs

# Digital Manufacturing Technology and Training Platform (\$12M) for « SDG »

Réseau  
Innovation 5.0  
Network

Towards a Smart, Digital & Green Society

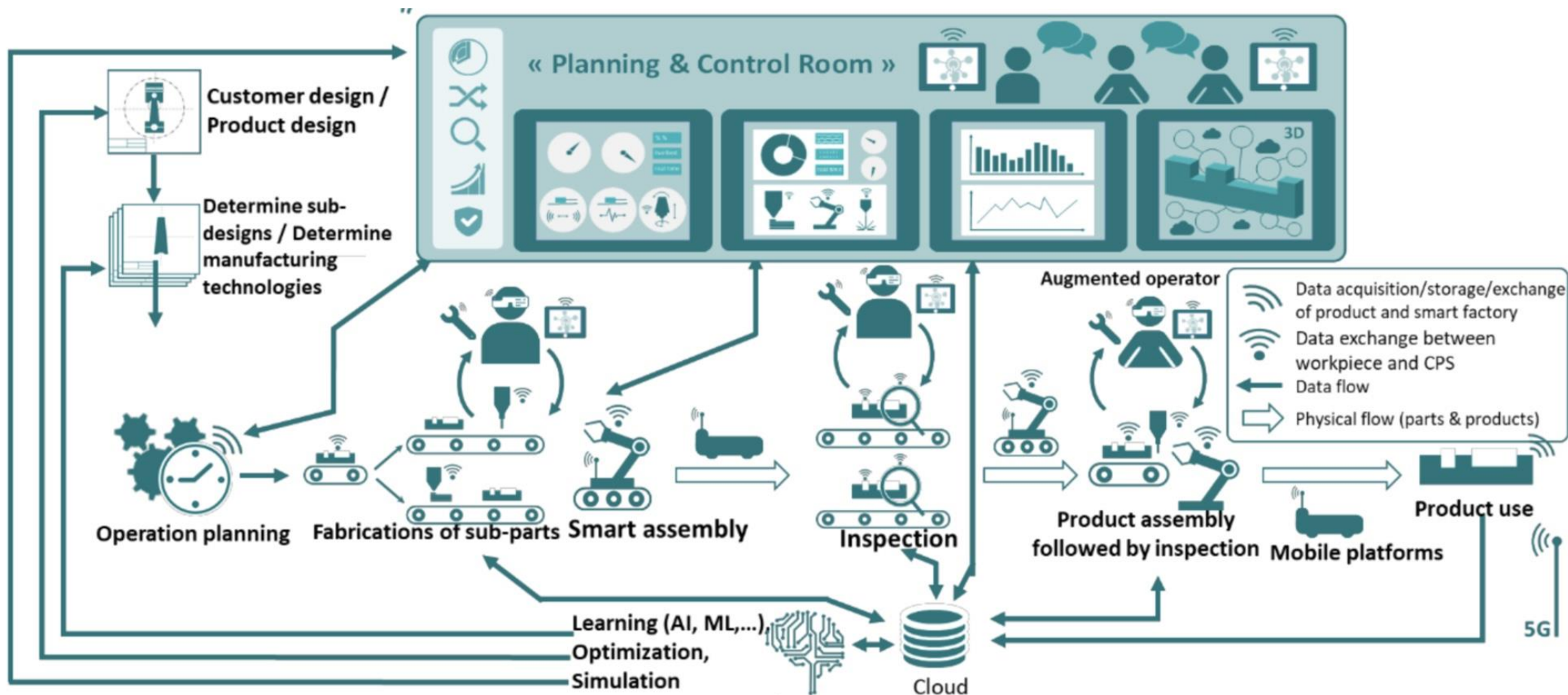


**Intelligent Cyber Value Chain Network (CĒOS<sup>Net</sup>)**



# FCI5.0 (\$12M): Support au Projets PMEs

## (CĒOS<sup>Net</sup>) *Interactions among the research nodes*



## Intelligent Cyber Value Chain Network (CĒOS<sup>Net</sup>)

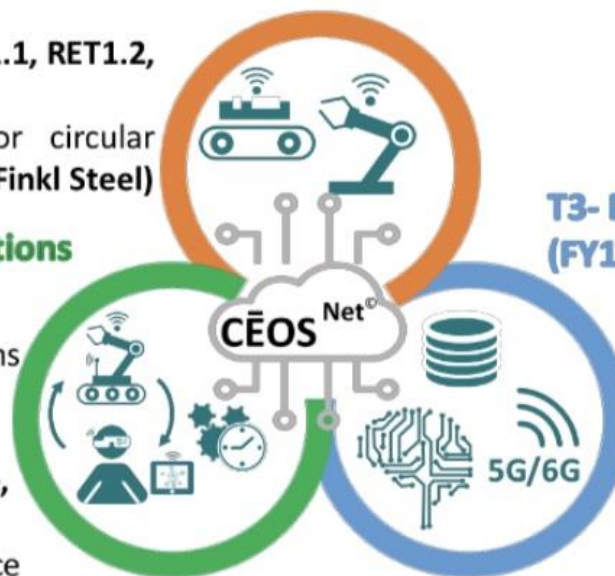
### Research Program Overview

#### T1- Intelligent product and manufacturing process design (FY1-Y5, EET1)

- a) Mass customization manufacturing products (TRL3, RET1.1, RET1.2, RET2.8, RET2.9, Festo, Nanogrande)
- b) Self-learning advanced manufacturing (TRL2, RET1.1, RET1.2, RET2.2, RET2.8, RET2.9, PWC, Bombardier)
- c) Disassembly & product (material) tracking for circular manufacturing (TRL3, RET1.1, RET1.2, Recyc PHP, Finkl Steel)

#### T2- Intelligent, agile and adaptive value chain operations planning (FY1-Y5, EET2)

- a) Real-time and dynamic maintenance and operations planning (TRL5-6, {RET2.1 to RET2.6}, PWC, APN)
- b) Collaborative human-robot ecosystem configuration (TRL4-6, RET2.2, {RET2.5 to RET2.12}, RET3.1, RET3.3, Bombardier, Innovmetric)
- c) Human shared reality and user experience optimization (TRL3-6, RET2.2, RET2.7, RET2.10, RET2.12, RET3.3, PWC, Siemens)
- d) Complex value chain network design and planning (TRL3-6, RET2.3, PWC, Siemens)



#### Legend:

Tx: Research Theme x; x= {1, 2, 3}

FY: Forecast Year

TRL: Technical Readiness Level

EETx: Existing Equipment & Retrofit for Theme Tx

RETx: Requested Equipment for Theme Tx

#### T3- Data exchange and processing platform design (FY1-Y5, EET3)

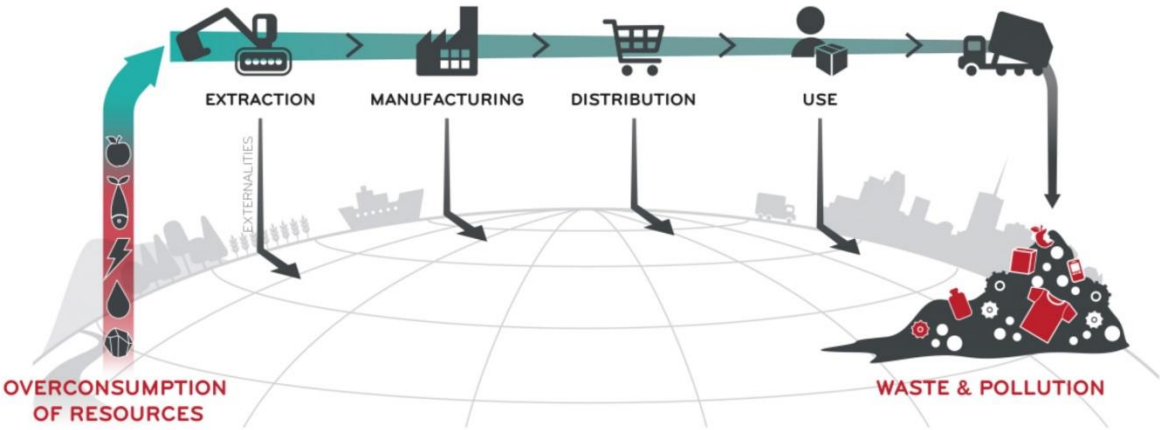
- a) Ultra-low latency communications and network slicing for federated production centres (TRL3, RET3.3, RET3.4, Ericsson Canada, Kaloom)
- b) Emergent intelligence for federated cloud (TRL2, RET2.2, RET2.8, RET3.1, Ciena, Katti LLC)
- c) Computational efficiency for real-time massive data processing (TRL3, RET2.8, RET3.1, NetGear, Cisco, Intel)
- d) Security and interoperability of the communication network (TRL3, RET2.1, RET2.13, RET3.1, RET3.2, Texas Instruments, ID Quantique)



# Research Centers for Circular Economy and Sustainable Development (\$5M)



LINEAR ECONOMY

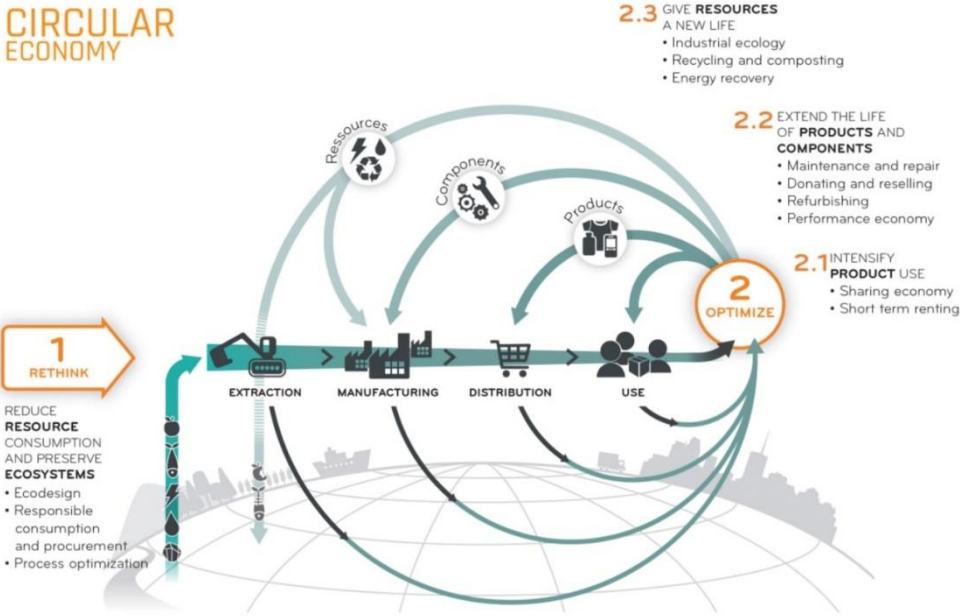


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## And Four Québec Centers of Excellence for Industrie 4.0



CIRCULAR ECONOMY



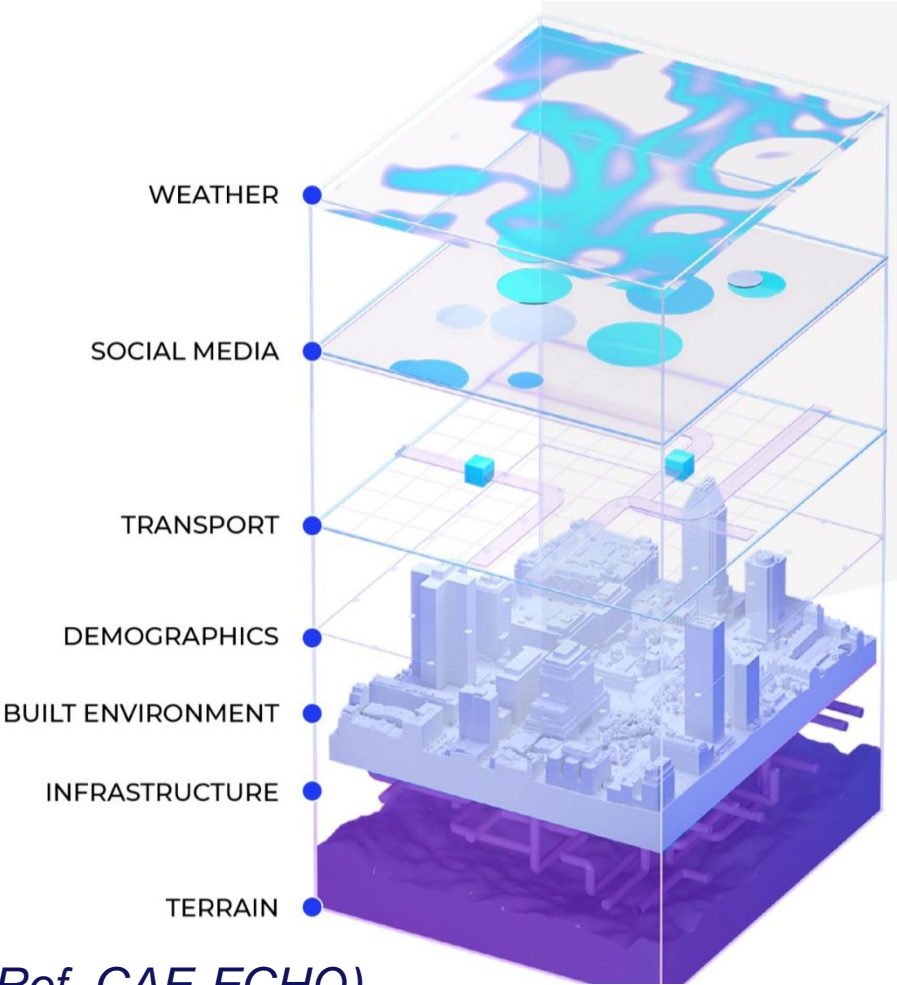
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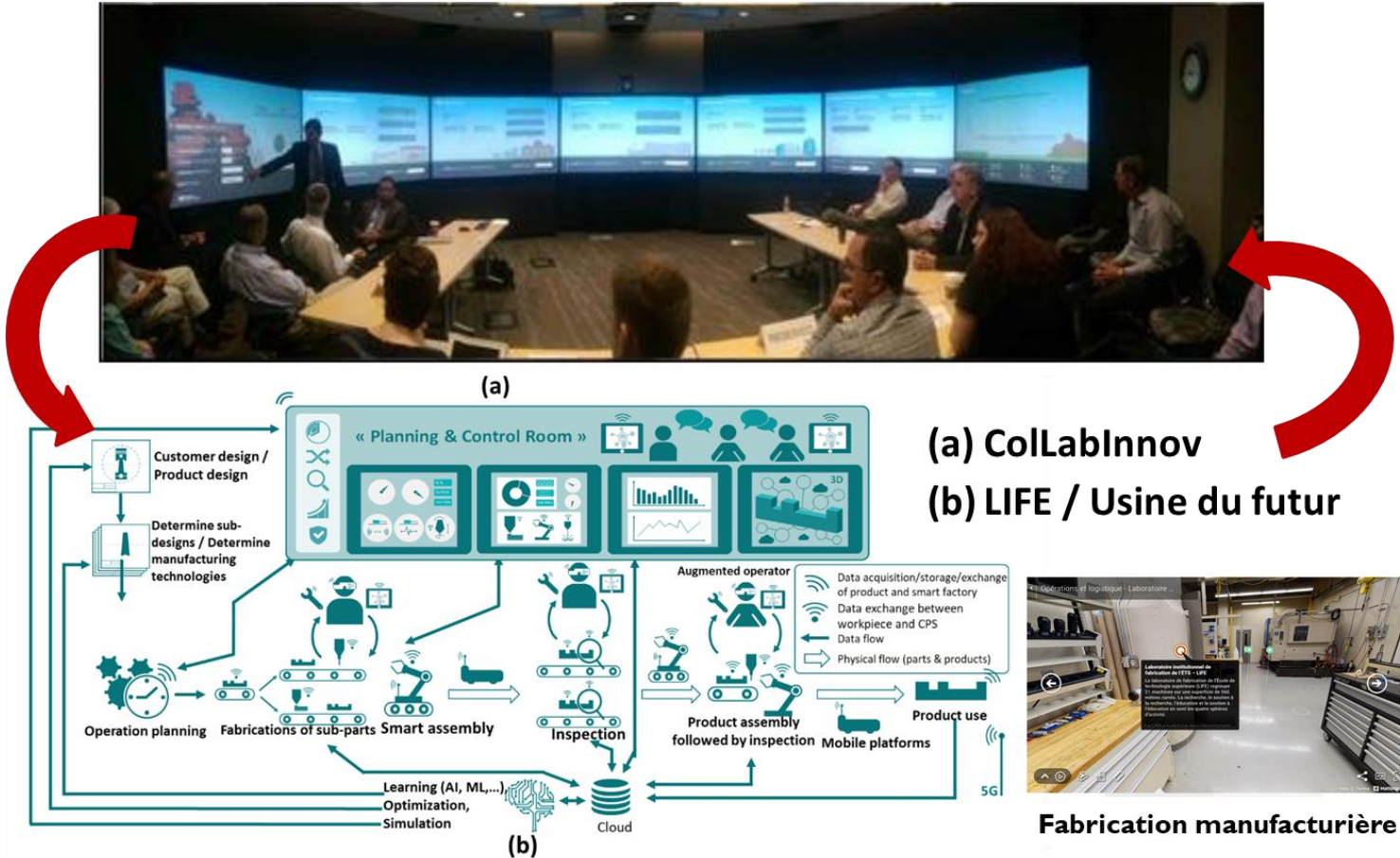
# Digital Twin Platforms



## Collaborative Innovation Lab (Decision Theater)



(Ref. CAE-ECHO)





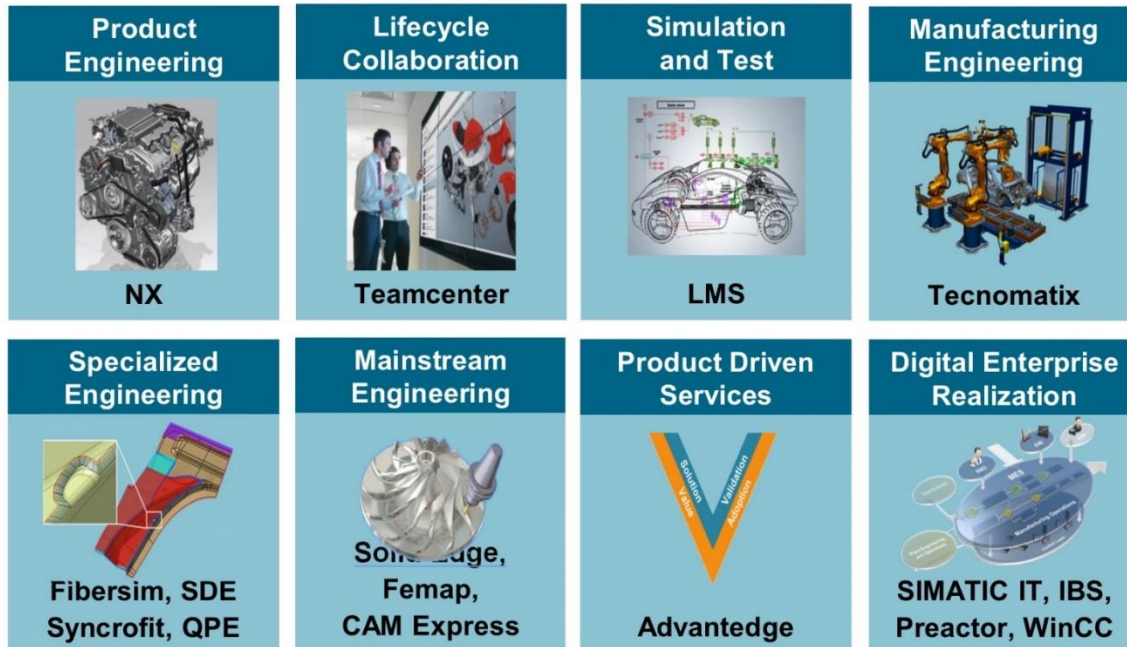
# Smart-Digital-Green Technologies Enablers



## Siemens Industry 4.0 Software at Universities

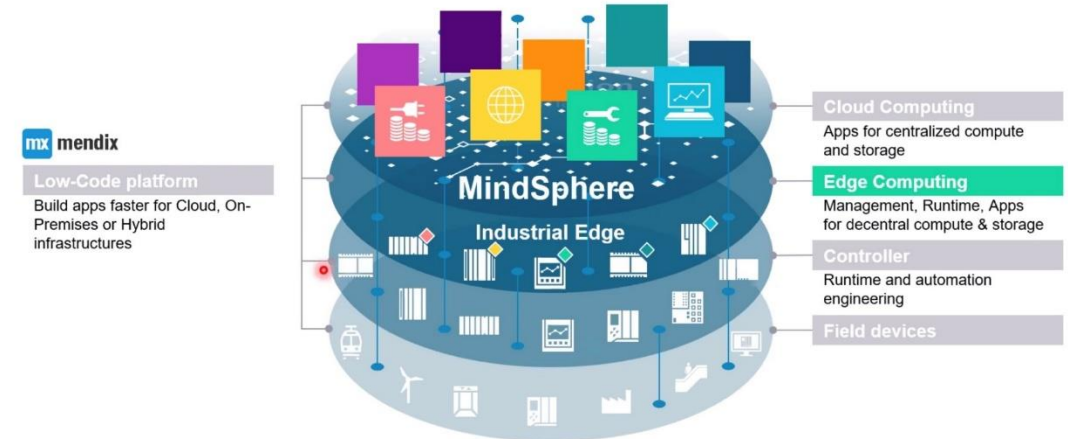
# SIEMENS

### Siemens PLM Software Business Segments



### The big picture –

We enable our customers to deploy applications everywhere based on their needs



**Applications** with a strong need for responsiveness, privacy, reliability and cost-efficiency can now be additionally deployed **on-premise** with Edge Computing, while still benefitting of the available IT and OT-technology.

SIEMENS

## MindSphere Cloud Based Open IoT Operating System

(Ref. Siemens, 2019 and 2021)

# Training - Networking



- Summer School 4.0: 2019, 2021, 2022  
*Digital Transformation of Manufacturing*
- Forum Innovation 4.0 (2019): 440 participants  
*A National and Global Perspective on Industry 4.0 Technologies and Skills*  
Next Forum: Smart Digital Green Society, Fall 2022



Réseau  
Innovation 4.0  
Network

**Premier Forum International sur l'Innovation 4.0**  
6 novembre 2019 | Palais des congrès de Montréal

Concordia ETS Université Laval McGill Polytechnique Montréal Université de Sherbrooke UQAM UQTR

« Une perspective nationale et mondiale sur les technologies et les formations de l'Industrie 4.0 »

**31 CONFÉRENCIERS:**

- 15 de l'industrie
- 9 du milieu académique
- 7 des associations et des grappes
- Eric Schaeffer: auteur de deux livres sur « Industry X.0 and Reinventing the Products »
- Hauts dirigeants des grandes organisations internationales

**EXPOSITIONS, DÎNER ET COCKTAIL DE RÉSEAUTAGE**  
**8 SESSIONS:**

- Perspective globale
- Fabrication intelligente
- Les usines du futur
- Les grappes/projets sur l'Industrie 4.0 des PME
- Internet des objets, Big data et Intelligence Artificielle
- La main d'œuvre et l'Industrie 4.0
- Innovation 4.0 dans divers secteurs industriels
- Financement 4.0

[reseauinnovation4network.com](http://reseauinnovation4network.com)

**EN COLLABORATION AVEC:**

Québec accenture ADRIORCT AÉRO MONTREAL AIRBUS AP ALTA PRECISION APN BOMBARDIER CAE CANAM CARGO Cefrio ciena CRIQ ENCQR FESTO Fraunhofer GE iIntelligence Industrielle Investissement Québec JACQUES CARTIER Jitbase Microsoft NGen SE DÉPASSER PRODUCTIQUE QUÉBEC SIEMENS

accenture BOMBARDIER  
E. Schaeffer J. Vounassiss  
SIEMENS AIRBUS  
K. Schmidt T. Chevalier  
ciena Fraunhofer  
K. Mahdi L. Stojanovic  
GE FESTO  
A. Ouellette M. Nager

# Work Integrated Learning (WIL)

## “Digitization of the Manufacturing Industry”



### Competencies for the future:

#### Digital Multidisciplinary Agile Graduate

1. Digital technology
2. Mathematics and programming
3. Data valorization
4. System integration and automation
5. Process optimization
6. Business management
7. Organizational transformation

### Experiential Learning

#### Training Programs

1. Industrial Internships
2. New Academic Programs
3. Professional Development
4. Summer School
5. Industrial Visits and International Missions

### Training Courses:(credit and non-credit)

1. Data analytics
2. Statistical analysis
3. Artificial Intelligence
4. Additive manufacturing
5. Collaborative robots
6. Predictive maintenance
7. Digital and entrepreneurship leadership
8. Value stream process mapping
9. Etc.

### Software:

1. Manufacturing Execution System (MES)
2. Product Lifecycle Management (PLM)
3. Enterprise Resource Planning (ERP)
4. Customer Relation Management (CRM)
5. Supply Chain Management (SCM)
6. Enterprise Asset Management (EAM)
7. Business Intelligence (BI)
8. Etc.

**ICT Skills Need to be Integrated in all Curricula**



# Training Short Courses in Preparation for 4-6 months

## Digital Work Integrated Learning « D-WIL »



### Digital Enterprise Program

Introduction to digital technologies for the manufacturing sector

Support process for digital transformation and maturity

Introduction to software infrastructure and information technology for the digital enterprise

Introduction to the application of the Digital-Twin

Introduction to connected objects



#### Welcome to ICTC's next generation of Work Integrated Learning (WIL) – Introduction to Artificial Intelligence

This innovative micro learning model, designed with the input of industry and academic experts, introduces post-secondary students to essential components of artificial intelligence. Through ICTC's online learning platform, six engaging multi-media modules covering topics from ethics in data use to deep learning decision making processes which are integrated into student work placements. This program is designed to prepare, motivate, and inform students about building pathways to a career in the wide range of opportunities in artificial intelligence while providing support in real time and on the job. Through WIL, students can bridge their technical knowledge with job readiness skills; employers benefit from a 75 percent wage subsidy, up to \$7,500 dollars - a winning combination. Industry leaders in essential artificial intelligence sectors have identified a shortage of skilled employees in key areas, including FinTech, eCommerce, Advanced Manufacturing, and Cybersecurity. The Introduction to artificial intelligence model is an exciting new program and a budget-friendly way for employers to up their technology game.

#### Value Proposition:

- Students need less supervision
- Students acquire skills that can be applied immediately
- Students will be more confident on the job
- Students will have a cohort to engage with

Employers can add to their talent pool

Contact our team at  
[wil-ai@ictc-ctic.ca](mailto:wil-ai@ictc-ctic.ca) to  
enroll your student today.



#### Welcome to ICTC's next generation of Work Integrated Learning (WIL) – Introduction to Cyber Security

This innovative micro learning model, designed with the input of industry and academic experts, introduces post-secondary students to essential components of cyber security. Through ICTC's online learning platform, six engaging multi-media modules covering topics from the NICE Cyber Security Workplace Framework, overviews of essential certifications in cyber security, and sector-specific employability skill sets, which are integrated into student work placements. This program is designed to prepare, motivate, and inform students about building pathways to a career in the wide range of opportunities in cyber security while providing support in real time and on the job. Through WIL, students can bridge their technical knowledge with job readiness skills; employers benefit from a 75 percent wage subsidy, up to \$7,500 dollars - a winning combination. Industry leaders in essential cyber security sectors have identified a shortage of skilled employees in key areas, including FinTech, eCommerce, Advanced Manufacturing, and National Defense. The Introduction to cyber security model is an exciting new program and a budget-friendly way for employers to up their technology game.

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  - Students will be more confident on the job
  - Students will have a cohort to engage with
- Employers can add to their talent pool

Contact our team at  
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to enroll your student  
today.

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