



INTENT IDENTIFICATION AND ANALYSIS FOR USER-CENTERED CHATBOT DESIGN – A CASE STUDY ON THE EXAMPLE OF RECRUITING CHATBOTS IN GERMANY

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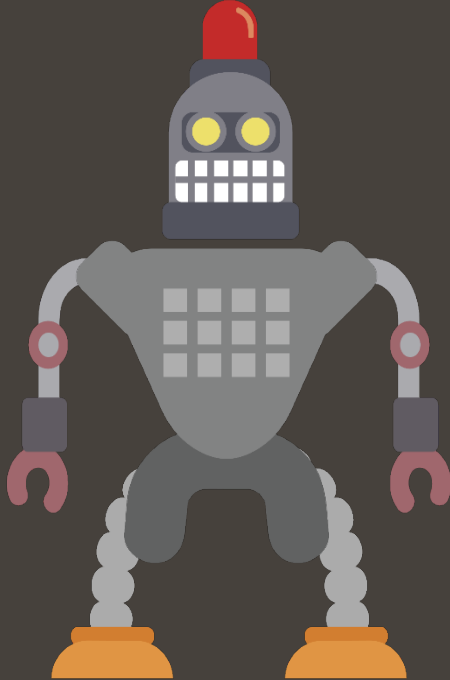
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Limitations &
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01 INTRODUCTION



Chatbots are automated dialogue systems for conversational scenarios based on **pattern matching** or **artificial intelligence** (Mittal et al., 2016)



Such systems can **automate dialogues** between companies and customers for **large scale utilization** (Böhm & Eißer, 2017)

They hold a vast potential (Research & Markets, 2019):

- chatbot market worth **9.4 bn. USD by 2024**
- **30%** annual growth rate



Chatbot Use Cases

Chatbots Within the Recruiting Process

- * Chatbots potentially **support** various **business processes** (Schildknecht et al., 2018; Meurer et al., 2020; G. V. Research, 2017)
- * Especially feasible for **FAQ** scenarios (Hmoud & Laszlo et al., 2019)
- * **Increase efficiency while reducing costs** (Hmoud & Laszlo et al., 2019) when applied in the company's **Applicant Tracking Systems (ATS)**
- * In recruiting, they can **transfer information** to potential candidates **before, throughout and after** the **application** process
 - Support within sourcing and screening processes
 - Reduction of human bias
 - Allows for recruiting activities at the most suitable points of contact for potential candidates; e.g. mobile accessible websites and instant messaging (Lieske, 2020; Bollessen, 2014; Hartmann, 2015)
- * Recruiting chatbots are **relatively new**; solutions are often early test applications and not yet in permanent productive use
- * Currently utilized by **7%** of companies within **HR** (Spiceworks, 2018)

Motivation

Relevancy of Intent Definition Within Dialogue Creation

- * HR decision makers sometimes think that chatbot solutions are autonomous learning systems building knowledge to answer user questions themselves
- * However, AI is limited to **Natural Language Understanding (NLU)** and **question classification to predefined user intentions**
- * These user intentions have to be created in the system and to be **linked to certain actions for output**
- * Hence, apart from technical implementation, chatbot developers need to **define and structure dialogue contents** in a conversational design (McTear, 2016)
- * The **intention selection** is **highly relevant**: defines the **application domain** the chatbot can answer user requests in (Pricilla et al., 2018)
- * **Hardly any practical description** of the intention selection procedure within literature (Pricilla et al., 2018)

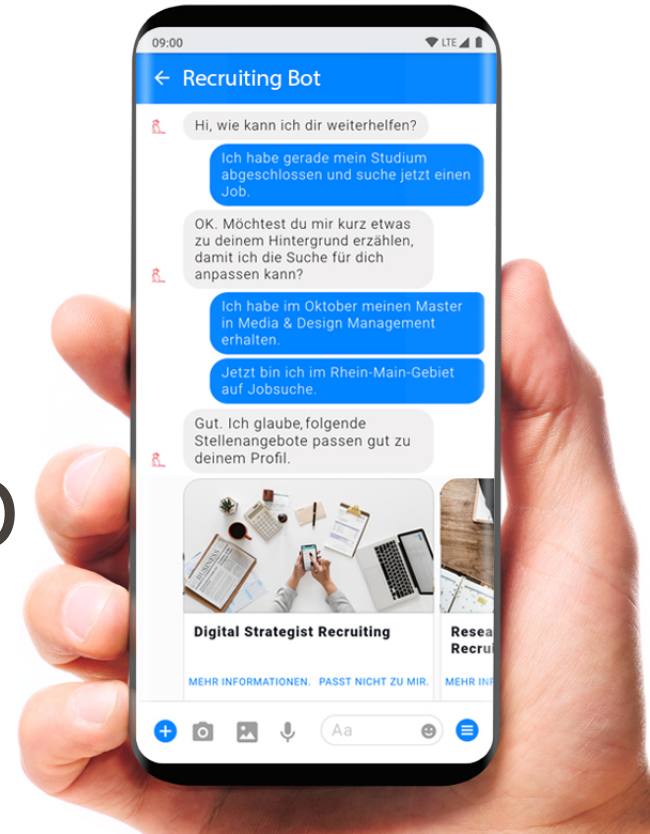
Study Overview

Main Goals of the Study

This study

- * describes necessity as well as the actual **formation process** of a **suitable intent set** for a **corpus-based recruiting FAQ chatbot**
- * challenges a **newly trained version** of the chatbot **against the former version** of this dialogue technology prototype

02 RESEARCH BACKGROUND (CATS – CHATBOTS IN APPLICANT TRACKING SYSTEMS)



Research Background (1)

Conversational Design Overview

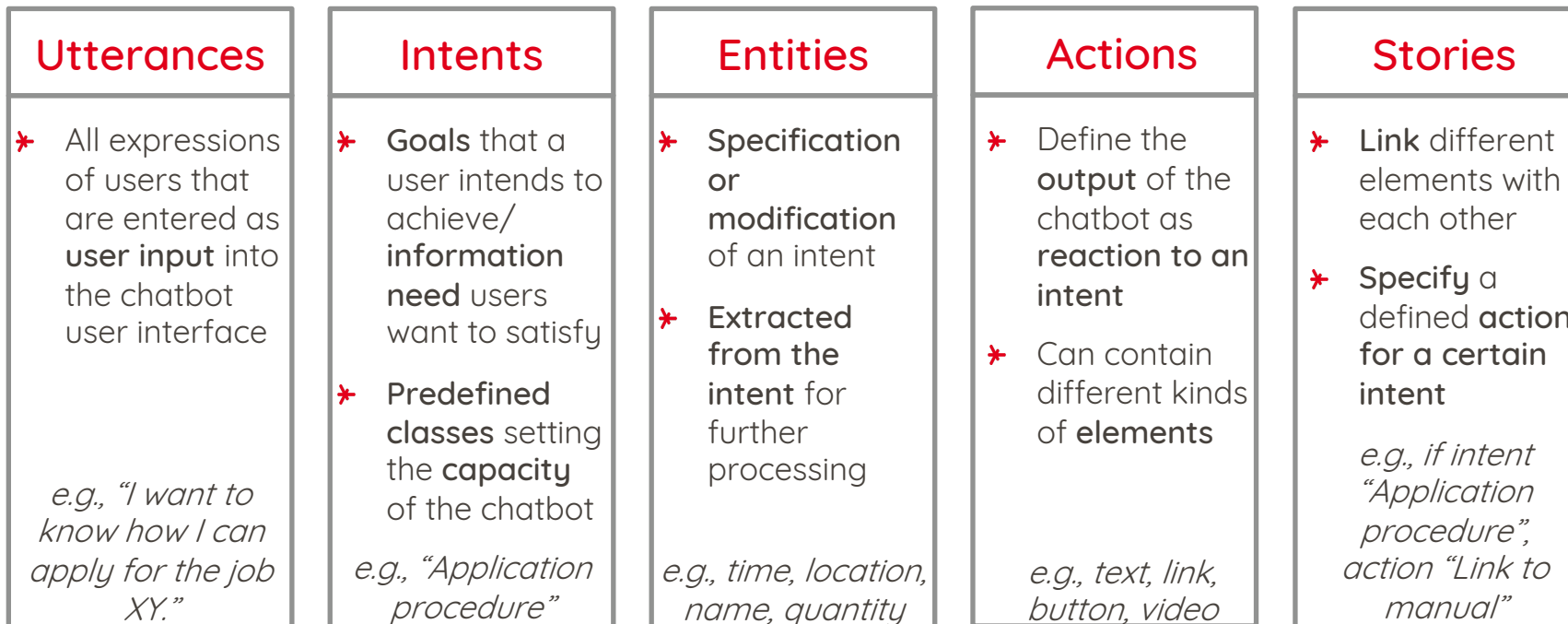
- * Chatbots are **conversational interfaces** (McTear, 2018)
- * Special kind of interactive user interface: allows for **natural language dialogues** between humans and computers, oftentimes based on **AI functionalities** (McTear, 2016; Janarthanam, 2017)
- * Typically embedded in a **website** or **messaging solution** (Feine et al., 2019)
- * Conversational design is about **interface design** (e.g., stakeholder/goal definition, conversational flow design, development, testing) to **provide good user experience** (Janarthanam, 2017; Batish, 2018)
 - Variations of colours, fonts or graphic elements (e.g., buttons, emojis)
 - Personality
 - Tonicity
 - **Dialogue content** and its logical structure as core of conversational design
 - **One-shot questions** vs. those allowing for subsequent **follow-up inquiries**

Research Background (2)

Conversational Design within RASA

* Conversational framework: RASA

- Open source chatbot development platform



Research Background (3)

AI-based Chatbot Implementation and Training Measures/Methods

* **Sequence to sequence** models (Vinyals & Le, 2015; Sojasingarayar, 2006)

- Intents in the form of predefined classes and established query representation are utilized by the decoder to generate an answer
- Hence, no distinct set of answers but generation based on user input
- No task-specific setup but domain specific corpus (contains generic queries and answers)
- Such corpora are scarce and rarely freely accessible

* **Vector representation** of incoming query and comparison of the representation to the ones of already known queries to find the best match (Lair et al., 2020)

- In case of a reasonable match, it is assumed that the new query has the same intent as the known one
- Incoming queries are clustered and general answers are assigned to each cluster
- New answers have to be added to the algorithm
- Problematic: sentence representation as the more words added, the more complex the matching process in terms of negations, contradictions and reciprocations (Neimers & Gurevych, 2019)

Research Background (3)

Limitations of AI, Accuracy Measurement with F1-Score

- * Predefined answers result in an **AI-based a priori** set of answers
- * Algorithm predictions can be visualized
 - Data points **within** circle: predicted as **true** by algorithm
 - Data p. **outside** circle: predicted as **false** by algorithm
 - Data: 11 labelled true; Algorithm: 9 → 2 false negatives
 - Data: 10 labelled false; Algorithm: 7 → 3 false positives
- * Accuracy measurement in intent classification:
F1-score F_1 (Liu & Lane, 2016)
 - F_1 = Harmonic mean of **precision** p (share of true positives of all predicted positives) and **recall** r (share of true positives from actually labelled positives)
 - In our example: $2 \times (p \times r) / (p + r) = 0.78$

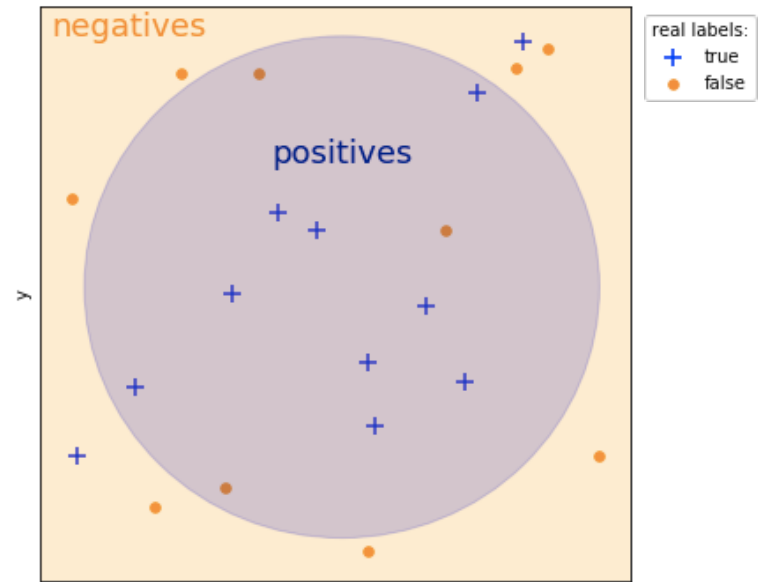


Fig. 1: Exemplary algorithm prediction visualization

- True positive: label true; algorithm predicted as true
- False positive: label false; algorithm predicted as true
- True negative: label false; algorithm predicted as false
- False negative: label true; algorithm predicted as false

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RELATED WORK AND RESEARCH OBJECTIVES



Related Work

Literature Review

- * Several studies investigated the effects of **AI in general** (Hmoud & Laszlo, 2019; Isgüzar & Ayden, 2019; Jia et al., 2018) and **chatbots in particular** (Llea et al., 2018; Nawaz & Gomes, 2019; Suciú et al., 2018)
- * **Interplay of intent creation and intent analysis** within conversational design not well covered by scientific research
- * Only **two studies** found dealing with the **creation as well as evaluation of intents** for (1) a hotel assistant chatbot (Michaud, 2018) and (1) a Latvian customer support chatbot (Muischnek & Müürisep, 2018)
- * However, the **misunderstanding** of incoming queries is the **most common chatbot error** (Spiceworks, 2018)
- **Developing and refining** the most suitable list of **intents** is imperative
- Encompassing **evaluation** as another crucial part of dialogue system design (McTear, 2018; Maroengsit et al., 2019)

Research Objectives



Research Gap and Objective

- * Apparent **lack of encompassing research** dealing with both the **establishment and the iterative adjustment process** based on the **evaluation** of suitable chatbot intent sets
- * This study offers **detailed insights** to the **process of intent set creation and enhancement**
- * Proposition of a **structured approach for recruiting FAQ chatbot development**
- * Central research questions:
 1. What is a **relevant intent set** for an FAQ recruiting chatbot?
 2. Which **effects** can be seen when **training** the chatbot with enhanced data (intents and formulation variations) for improvement?

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METHODOLOGY AND CASE STUDY APPROACH



Methodology

General Approach

Approach:

- (1) Intent generation from different information sources
- (2) Intent analysis, cleaning and variation of intents
- (3) Training and evaluation of the varied intents including user tests

Case Study Approach

User-centered Intent Identification

Five step approach:

1. **Intent Sourcing:** Accumulation of potential intents from (1) website FAQs, (2) mail inquiries, (3) an expert review, and (4) user tests
2. **Intent Funneling:** Reduction of the initial item set via consolidation, reviewing and merging processes
3. **Intent Variation:** Variation of the finalized item set through word substitution and splitting into training and testing phrases
4. **Intent Optimization:** Optimization of the item set through training, testing and intent matching coefficient improvements.
5. **Intent Validation:** The finalized item set is validated via a structured user test.

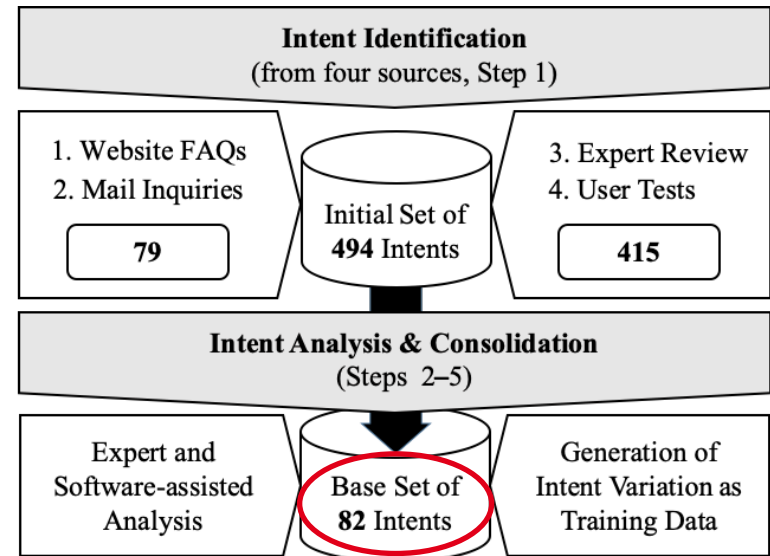


Fig. 2: Overview of Intent Identification and Analysis

Case Study Approach

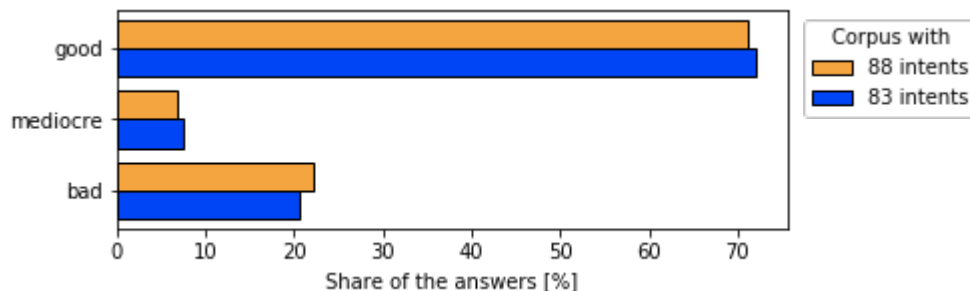
Analysis and Consolidation of Intents

- * Training in **RASA** (instances of NLU AI to classify the intents)
- * Training corpus of **400,000 job ads and 12,000 anonymized support e-mails** from companies' human resources management
- * Testing of different measures for best performance
- * Best one: **character to word embedding network** as suggested by Ling et al. (2015)
 - **F₁ score of 0.81** on average
- * Creation of confusion matrices to understand the sources of errors
- * According **rework of the data set**:
 - 8 intents removed, phrases shifted to others
 - 10 intents reworked
 - 2 intents newly set up
 - Adaptation of the answer set
 - New **F₁ score of 0.86** on average
 - Predictions made by the algorithm **substantially reliable and** not caused by chance (intra-rater reliability of 0.85 as opposed to formerly 0.81 (no direct comparison possible but indication for improvement of reliability))

Case Study Approach

Measuring the Impact of Improved Intent Sets (1)

- * For comparison of the two chatbot variants, the **user experience** was captured
- * Old data set vs. new one (revised and reduced no. of intents, reformulated answers)
- * Test approach:
 - Independent test set of 1,400 phrases
 - Algorithm of both chatbot versions predicted the answers
 - Loosely based on Yu et al. (2016), 4 student raters (R1-R4) rated the resulting answers as
 - (1) “good” (fitting answer),
 - (2) “mediocre” (answer of correct topic but no exact answer to the question), or
 - (3) “bad” (did not match intent at all)



- * Refined chatbot (blue) yielded more positive (good & mediocre) ratings
 - * 57.4% of the answers for the old and 59.4% of the refined version were rated as “good” by all raters
- **positive effect**

Case Study Approach

Measuring the Impact of Improved Intent Sets (2)

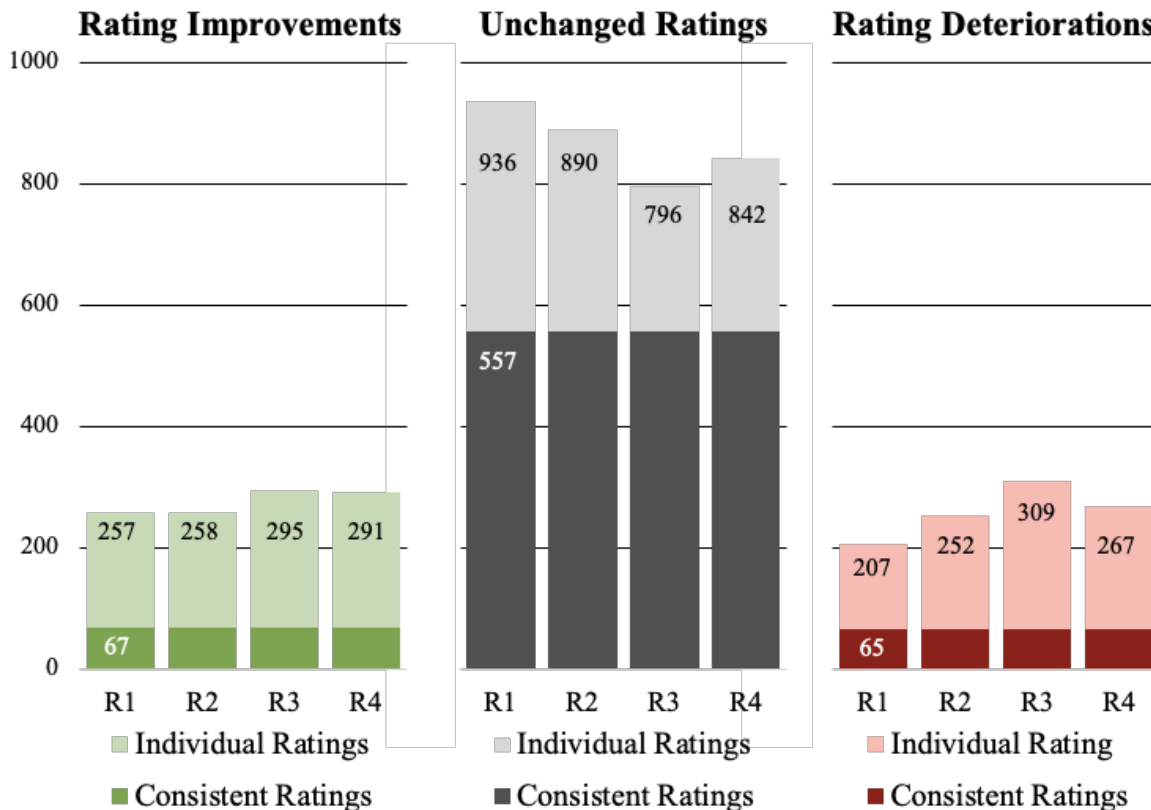
		Improved			
Second Corpus (Optimized)	good	767 (67)	243 (0)	3024 (532)	Declined
	medi- ocre	91 (0)	60 (0)	267 (0)	
	bad	380 (25)	77 (0)	691 (65)	
Total Ratings (Consistent ratings for all reviewers)		bad	medi- ocre	good	
		First Corpus (Base Case)			

- * Out of 6,500 evaluated cases in total, **3,464 ratings maintained unchanged**
- * Unchanged good ratings: 3,024; in **532** cases, all reviewers consistently rated as “good”
- * **380 cases rated badly** ; only 25 of those seen as “bad” by all 4 reviewers
- * Overall, **more cases improved** (1,101) **than worsened** (1,035) throughout the training

Case Study Approach

Measuring the Impact of Improved Intent Sets (3)

- * The ratings across the four reviewers are **noticeably different**
- * Overall, the **improvements or unchanged ratings outweigh the potential deterioration** of the rating structure
- * Especially concerning the **unchanged ratings, differences** in between the raters become apparent



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CONCLUSION & MANAGERIAL APPROACH

(LIMITATIONS, IMPLICATIONS FOR FUTURE RESEARCH)



Conclusion and Managerial Implications

Summary and Practical Implications

Conclusion

- * Chatbot composition and especially the conversational design is a complex field
- * The training as conducted in this study showed positive effects
- * For the case at hand, the training corpus need some **more revision/minor improvements**
- * **Interdisciplinary cooperation** between experts necessary to successfully **develop a chatbot**

Managerial Implications

- * The use of **chatbots in recruiting** will play a **prominent role in the next years**
- * Especially useful for companies with high volumes of applications
- * Most important is correct intent recognition in the specific domain
- * User acceptance will depend on apt responses and low numbers of incorrect answers

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LIMITATIONS AND FURTHER RESEARCH



Conclusion and Outlook

Implications for further research

Limitations

- * Student rater sample **too small** to yield significant, generalizable results
 - Problem: different mindsets are not averaged out and strongly dictate the outcome of the testing
- * **Single-shot queries** regarded only (no context)

Outlook/Suggestions for future research

- * Inclusion of **follow-up queries** into the research work
- * User tests with the **chatbot prototype** itself
- * Focus on **how to form teams** (qualifications and skills) for chatbot development process
- * Retest with a **larger set of participants** to yield generalizable information
- * Analysis of the relationship of the technical quality of an AI model with the users

THANK YOU!

DO YOU HAVE ANY QUESTIONS?

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CATS – Chatbots in Applicant Tracking Systems



LOEWE

Exzellente Forschung für
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BACKUP & APPENDIX



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